



TFG International Group Limited 富元國際集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 542)

2020
ANNUAL REPORT

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EXECUTIVE DIRECTORS

YANG Lijun (*Chairman & Chief Executive Officer*)
(*re-designated as Chairman on 1 June 2020*
and appointed as Chief Executive Officer on
5 February 2021)

GAO Jingyao
(*appointed on 5 February 2021*)

NON-EXECUTIVE DIRECTORS

YU Shunhui
(*re-designated on 1 June 2020*)

WONG Kui Shing, Danny

INDEPENDENT NON-EXECUTIVE DIRECTORS

CHAN Hoi Ling
SO Wai Lam
SUNG Yat Chun

COMPANY SECRETARY

WOO Chung Ping

PRINCIPAL BANKERS

China CITIC Bank International Limited
The Hongkong and Shanghai Banking
Corporation Limited

AUDITOR

CCTH CPA Limited
Unit 1510–1517, 15/F., Tower 2
Kowloon Commerce Centre
No. 51 Kwai Cheong Road
Kwai Chung, New Territories
Hong Kong

HONG KONG SHARE REGISTRAR

Tricor Tengis Limited
Level 54, Hopewell Centre
183 Queen's Road East
Hong Kong

REGISTERED OFFICE

The Offices of Sterling Trust (Cayman) Limited
Whitehall House, 238 North Church Street
George Town, Grand Cayman KY1-1102
Cayman Islands

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

Flat 403 and 405, 4th Floor
Kowloon City Plaza
128 Carpenter Road
Kowloon City
Kowloon
Hong Kong

Dear Shareholders,

We are pleased to report the audited consolidated results of TFG International Group Limited (the “Company”) and its subsidiaries (collectively, the “Group”) for the year ended 31 December 2020 as follows:

REVIEW OF OPERATIONS AND FINANCIAL RESULTS

For the year ended 31 December 2020, the Group’s revenue amounted to HK\$22.4 million, compared to HK\$34.5 million for 2019. The Group recorded a loss before tax of HK\$216.6 million, compared to the loss of HK\$233.8 million for 2019.

Such loss is amongst other things, due to (i) the consolidation of administrative and other expenses of certain subsidiaries acquired by the Company during the year; and (ii) increase in finance costs which related to borrowings obtained for the finance of certain property development projects. The contraction of the Group’s loss before tax was mainly attributable to (i) other interest income received from a PRC government authority in respect of the termination of a land grant contract; (ii) gain on change of fair value of investment properties; and (iii) decline in the impairment loss on property, plant and equipment.

The Group’s consolidated loss attributable to the owners of the Company for 2020 amounted to HK\$217.7 million (2019: loss of HK\$202.4 million).

Revenue of the property development segment for the year ended 31 December 2020 amounted to HK\$5.1 million, compared to HK\$20.9 million for the corresponding period 2019. Loss of the property development segment for the year ended 31 December 2020 was HK\$54.6 million, compared to the loss of HK\$52.6 million for the corresponding period 2019. Such loss is attributable to the situation that during the year all property development projects were under construction. Construction work of some of the property projects is expected to be completed by second half of 2021.

During the year, the Group completed an acquisition of a group subsidiary, which holds a property development project, namely Fuyuan Square. For the year ended 31 December 2020, the Group had three projects under development on hand, namely German City project located in Hengqin, Fuyuan Junting project located in Chengdu, and Fuyuan Square project located in Doumen, respectively. As at 31 December 2020, contracted sales of German City project, Fuyuan Junting project and Fuyuan Square project shared approximately 29.0%, 49.8% and 39.9% of their respective saleable units.

As at 31 December 2020, there were approximately 0.2% of completed unsold residential and commercial units of Morning Star Plaza project. During the year, the Group had been seeking approval from relevant governmental authorities for the development of certain land parcels under Morning Star Villa project, with site area of 151,675 sq. m. in Zhongshan. Approval of the relevant governmental authorities is expected to be obtained in the third quarter of 2021.

DIVIDEND

The Directors do not recommend to pay any dividend for the year ended 31 December 2020 (2019: Nil).

PROSPECT

Looking forward into 2021, the epidemic of COVID-19 on the Mainland China is basically under control while the infected numbers in overseas starts to decrease, it is believed that the epidemic will sustain for a period of time. Though the lately launched vaccines caused the epidemic around the world to ease, the epidemic still posed a far-reaching adverse impact on the global economy. In addition, certain regions have been facing the escalating geopolitical risks with unsolved problems such as multilateral trading conflicts worldwide, and therefore the development of issues is vital to the recovery of the global economy.

In China, following that the pandemic was gradually under control since the second quarter of 2020, all sectors have resumed operation. To support the macro-economy and local employment, local governments have implemented a series of relief measures to ease the operational pressure on real estate enterprises. In terms of austerity, the central government continued to set the target of “stable land prices, housing prices and market expectations”. The austerity measures of local governments were partially loosened. Austerity measures of some cities were implemented through adjustment to talent structure policy. The overall environment for industry policy was stable.

The Group will keep monitoring the development of COVID-19 and assessing the Group’s finance and operation environment. The Group will adjust its marketing plans and development strategies in a timely manner, with an aim to ensure the Group is working in the interest of the Company and the shareholders as a whole.

ACKNOWLEDGMENT

On behalf of the Board, we would like to extend our sincere appreciation to all members of the Board, our staff, valued customers, business partners, bankers, and shareholders for their continuous support. We would also like to compliment the management and staff for their genuine and valuable dedication towards the development of the Group.

YANG Lijun

Chairman

Hong Kong, 18 March 2021

BUSINESS REVIEW

For the year ended 31 December 2020, the Group's revenue amounted to HK\$22.4 million, compared to HK\$34.5 million for 2019. The Group recorded a loss before tax of HK\$216.6 million, compared to the loss of HK\$233.8 million for 2019. Such loss is amongst other things, due to (i) the consolidation of administrative and other expenses of certain subsidiaries acquired by the Company during the year; and (ii) increase in finance costs which related to borrowings obtained for the finance of certain property development projects. The contraction of the Group's loss before tax was mainly attributable to (i) other interest income received from a PRC government authority in respect of the termination of a land grant contract; (ii) gain on change of fair value of investment properties; and (iii) decline in the impairment loss on property, plant and equipment.

Loss attributable to the owners of the Company for the year ended 31 December 2020 amounted to HK\$217.7 million, compared to the loss of HK\$202.4 million for the corresponding period 2019.

Property Development Segment

Revenue of the property development segment for the year ended 31 December 2020 amounted to HK\$5.1 million, compared to HK\$20.9 million for the corresponding period 2019. Loss of the property development segment for the year ended 31 December 2020 was HK\$54.6 million, compared to the loss of HK\$52.6 million for the corresponding period 2019.

For the year ended 31 December 2020, the Group had three property development projects under construction, namely German City located in Hengqin, Fuyuan Junting located in Chengdu, and Fuyuan Square located in Doumen, respectively.

German City holds a land parcel of gross floor area of approximately 145,176 sq.m., of which 49,999 sq.m is available for sale. The land parcel is located in Hengqin New District, Zhuhai City, the PRC and is designated to be developed into a research and commercial complex. The pre-sale activities of German City had started in the 4th quarter of 2019. As at 31 December 2020, German City had achieved sales contracts amounted to 29% of its total units available for sale. Construction work of the project is scheduled to complete in the 4th quarter of 2021.

Fuyuan Junting holds two land parcels of total gross floor area of approximately 120,500 sq.m., of which 85,102 sq.m is available for sale. The land parcel is located in Ande Zhen, Pidu District, Chengdu City, the PRC and is designated to be developed into a residential and commercial complex. The pre-sale activities of Fuyuan Junting had started in the 4th quarter of 2019. As at 31 December 2020, Fuyuan Junting had achieved sales contracts amounted to 49.8% of its total units available for sale. Construction work of the first phase is scheduled to complete in the 4th quarter of 2021, whilst the second phase will be completed in 2023.

During the year, the Group completed an acquisition of a group subsidiary, which holds a property development project, namely Fuyuan Square. Fuyuan Square holds a land parcel of gross floor area of approximately 197,391 sq.m., of which 61,654 sq.m is available for sale. The land parcel is located in Doumen District, Zhuhai City, the PRC and is designated to be developed into a commercial complex comprising office towers, a 5-star standard hotel and a shopping center with basement car parks. The pre-sale activities of Fuyuan Square had started in July 2020. As at 31 December 2020, Fuyuan Square had achieved sales contracts amounted to 39.9% of its total units available for sale. Construction work of the project is scheduled to complete in the 2nd half of 2022.

Management Discussion and Analysis

As at 31 December 2020, there were approximately 0.2% of completed unsold residential and commercial units of Morning Star Plaza project. During the year, the Group had been seeking approval from relevant governmental authorities for the development of certain land parcels under Morning Star Villa project, with site area of 151,675 sq. m. in Zhongshan. Approval of the relevant governmental authorities is expected to be obtained in the third quarter of 2021.

For the year ended 31 December 2020, the segment reported a loss as all property development projects were under construction.

Hotel Business

For the year ended 31 December 2020, the hotel business segment recorded revenue from the sub-licensing of operating right amounting to HK\$13.5 million, compared to HK\$13.6 million for the corresponding period 2019. Loss of the segment amounted to HK\$61.0 million for the year ended 31 December 2020, compared to a loss of HK\$85.9 million for the corresponding period 2019. The loss is mainly attributable to the depreciation of property, plant and equipment and finance costs.

Geographical Segment

During the period, the Group did not have revenue generated from Hong Kong, and the revenue generated from elsewhere in the PRC mainly related to hotel business and property development.

MATERIAL ACQUISITIONS AND DISPOSALS

On 29 June 2020, the Company entered into a Sale and Purchase Agreement (the “Agreement”) with Mr. Yang Lijun (“Mr. Yang”), a director of the Company, to acquire conditionally the entire issued share capital of Eway International Investment Limited (“Eway International”) together with its subsidiaries (the “Target Group”) (the “Acquisition”), an entity indirectly held by Mr. Yang for a consideration of HK\$108,600,000. Under the terms of the Agreement, the consideration for the Acquisition is satisfied by the issue of promissory note payable by the Company with principal amount of HK\$108,600,000 at interest rate of 9% per annum. The principal asset of the Target Group comprises a land parcel of site area of approximately 48,653.2 sq.m. which is located in Doumen District, Zhuhai City, the PRC. The land parcel is designated to be developed into a commercial complex comprising office towers, a 5-star standard hotel and a shopping center with basement car parks. The Group is principally engaged in property development and hotel business in the PRC. The Acquisition is in line with the principal businesses of the Group. The Board is of the opinion that the Acquisition will broaden the Group’s income stream, strengthen the Group’s profitability, enhance its competitiveness and is in the interests of the Company and the Shareholders as a whole. Completion of the Acquisition has taken place on 15 September 2020.

Other than the above, the Group did not have material acquisition and disposal during the year.

RELATED PARTY TRANSACTIONS

The related party transactions disclosed in note 50 to the consolidated financial statements constituted exempted connected transactions of the Company under Chapter 14A of the Listing Rules. Accordingly, these transactions were fully exempted from reporting, announcement and independent shareholders’ approval under Chapter 14A of the Listing Rules.

KEY RISKS AND UNCERTAINTIES

The Group’s financial condition, results of operations and business prospects may be affected by a number of risks and uncertainties pertaining to the Group’s businesses. The following are the key risks and uncertainties identified by the Group. There may be other risks and uncertainties in addition to those shown below which are not known to the Group or which may not be material now but could turn out to be material in the future.

Business Risk

Performance of the Group's core business will be affected by various factors, including but not limited to economic conditions and the performance of property markets in regions where the developments or investments are located, which would not be mitigated even with careful and prudent investment strategy and strict control procedures.

Policy Risk

The business operation of the Group is also subject to government policies, relevant regulations and guidelines established by the regulatory authorities. Failure to comply with the rules and requirements may lead to penalties, amendments or suspension of the business operation by the authorities. The Group closely monitors changes in government policies, regulations and markets as well as conducting studies to assess the impact of such changes.

Third-Party Risk

The Group relies on third-party service providers in certain parts of its business. While gaining the benefits from external service providers, the management realises that such operational dependency may pose a threat of vulnerability to unexpected poor or lapses in service including reputation damage, business disruption and monetary losses. To address such uncertainties, the Group engages only reputable third-party providers and closely monitors their performance.

COVID-19

Since the early of 2020, rapid outbreak of COVID-19 over the world has adversely affected the global economic development. Under the effective control measures of the PRC government, the epidemic has been gradually contained. The Group has comprehensively evaluated its impact on sales activities and construction works in cities where our property projects and hotel located, with an aim to fully support the prevention and control on the epidemic of COVID-19 and to effectively cut off the transmission of the virus.

The outbreak has already caused short-term impacts on various industries, and the property development market has also been affected by the short-term psychological impact on the public. Therefore, the Group foresees revenue and income will be affected in the first half of year 2021. However, local governments in the PRC have introduced relaxation policies to stabilise future economic development of the country. The Group will closely monitor the development of COVID-19, and continue to assess the impact of the epidemic on the Group's finances and operations.

Currency risk

Although the reporting currency of the Group is Hong Kong dollars, the Group conducts its business primarily in Renminbi. The RMB borrowings accounted for approximately 65.1% of total borrowings as at 31 December 2020. The Group will closely monitor the fluctuations of the RMB exchange rate and give prudent consideration as to entering into any currency swap arrangement as and when appropriate for hedging corresponding risks. As at 31 December 2020, the Group did not enter into any foreign exchange hedging transactions.

Management Discussion and Analysis

REVIEW OF FINANCIAL POSITION

Overview

Non-current assets of the Group as at 31 December 2020, consisting mainly of investment properties, property under development, property, plant and equipment, right-of-use assets, licensing rights and goodwill amounted to a total of HK\$1,851.2 million, compared to HK\$862.0 million as at 31 December 2019. Current assets as at 31 December 2020 amounted to HK\$2,159.7 million, compared to HK\$914.0 million as at 31 December 2019. Current liabilities as at 31 December 2020 amounted to HK\$2,101.8 million, compared to HK\$788.2 million as at 31 December 2019. Non-current liabilities as at 31 December 2020 amounted to HK\$1,701.7 million, compared to HK\$593.5 million as at 31 December 2019.

Capital Structure, Liquidity and Financial Resources

As at 31 December 2020, the Group's total interest bearing borrowings amounted to HK\$1,930.1 million (31 December 2019: HK\$919.9 million) which comprised borrowings from a financial institution of HK\$425.7 million (31 December 2019: HK\$143.9 million), independent third parties of HK\$1,361.6 million (31 December 2019: HK\$776.0 million) and directors of HK\$142.8 million.

The Group's total equity as at 31 December 2020 was HK\$207.5 million (31 December 2019: HK\$394.3 million).

The Group's gearing ratio as at 31 December 2020 was approximately 930% (31 December 2019: approximately 230%). The gearing ratio was calculated on the basis of total interest bearing borrowings over the total equity of the Group. The significant increase in gearing ratio is mainly due to substantial amount of interest bearing borrowings raised to finance the acquisition and development of the Group's property projects.

As part of treasury management, the Group centralises funding for all of its operations at the Group level. The Group's foreign currency exposure relates mainly to Renminbi, which is derived from its hotel business, the sales of property units in Zhongshan, and other property development projects in the PRC.

Capital Commitments

The Group did not have any significant capital commitment as at 31 December 2020 (31 December 2019: Nil).

Project Commitments

As at 31 December 2020, the Group had outstanding commitments in respect of the property development expenditure and acquisition of land for development, which were contracted but not provided for, amounted to approximately HK\$390.0 million (31 December 2019: HK\$705.6 million).

Contingent Liabilities

As at 31 December 2020, the Group had contingent liabilities amounting to HK\$130,641,000 (31 December 2019: HK\$77,000). The contingent liabilities were mainly in respect of buy-back guarantees in favour of banks to secure mortgage loans granted to the purchasers of properties. The Board considered that in case of default in payments, the related properties will be sold at prices which exceed the outstanding mortgage principals together with the accrued interest and penalty, therefore, no provision has been made in the financial statements for the guarantees.

Charges on Group Assets

As at 31 December 2020, (i) part of the Group's leasehold land and buildings and properties held for sale under development with respective carrying amounts of HK\$264.4 million (31 December 2019: HK\$316.0 million) and HK\$103.2 million (2019: Nil) were pledged to financial institutions to secure mortgage loans; (ii) non-current bank balances of HK\$1.1 million (31 December 2019: HK\$1.0 million) were pledged to banks to secure mortgage loan facilities granted to purchasers of the Group's properties; and (iii) restricted bank balances of HK\$122.5 million (2019: Nil) were pledged to banks for loan facilities granted to the Group.

STAFF ANALYSIS

The total number of staff employed by the Group as at 31 December 2020 was 126, compared to 135 as at 31 December 2019. As part of the Group's human resources policy, employees are rewarded on a performance-related basis within the general framework of the Group's salary and bonus scale. Currently, the Group continues to implement its overall human resource training and development programme and to equip its employees with the necessary knowledge, skills and experience to deal with the existing and future requirements and challenges.

OUTLOOK

Outlook and Planning

Looking forward into 2021, the epidemic of COVID-19 on the Mainland China is basically under control while the infected numbers in overseas starts to decrease, it is believed that the epidemic will sustain for a period of time. Though the lately launched vaccines caused the epidemic around the world to ease, the epidemic still posed a far-reaching adverse impact on the global economy. In addition, certain regions have been facing the escalating geopolitical risks with unsolved problems such as multilateral trading conflicts worldwide, and therefore the development of issues is vital to the recovery of the global economy.

In China, following that the pandemic was gradually under control since the second quarter of 2020, all sectors have resumed operation. To support the macro-economy and local employment, local governments have implemented a series of relief measures to ease the operational pressure on real estate enterprises. In terms of austerity, the central government continued to set the target of "stable land prices, housing prices and market expectations". The austerity measures of local governments were partially loosened. Austerity measures of some cities were implemented through adjustment to talent structure policy. The overall environment for industry policy was stable.

The Group is confident about China's economy. Thus, the Company entered into a sale and purchase agreement with Mr. Yang Lijun, a director of the Company, on 29 June 2020, under which the Company has conditionally agreed to acquire 100% equity interest in an entity, Eway International, for a consideration of HK\$108,600,000. Eway International, through its PRC subsidiaries, was the beneficial owner of a land parcel of site area of approximately 48,653.2 sq.m. located in Doumen District, Zhuhai City, Guangdong, the PRC. Eway International plans to develop the land parcel into commercial properties and retail shops for sale, a shopping center with GFA of approximately 60,000 sq.m. for leasing and a 5-star standard hotel. The Group consider that, with stable government policy and unique location and optimistic economic prospect, the acquisition will broaden the Group's income stream, strengthen the Group's profitability and enhance its competitiveness.

Besides, the Group will keep monitoring the development of COVID-19 and assessing the Group's finance and operation environment. The Group will adjust its marketing plans and development strategies in a timely manner, with an aim to ensure the Group is working in the interest of the Company and the shareholders as a whole.

The Group remains confident about the future development of its business segments, and will continue to deliver steady growth by enhancing internal management capabilities, optimising operational management model and continuously upgrading product.

Biographies of Directors and Senior Management

DIRECTORS

YANG Lijun

Mr. Yang Lijun (“Mr. Yang”), aged 46, is the Chairman of the Board and an executive Director of the Company. Mr. Yang is also the Chairman of the Executive Committee of the Board. Mr. Yang had been the Chairman of the Board since May 2017 and was re-designated as the Co-chairman of the Board in August 2019. Mr. Yang has been re-designated as the Chairman of the Board since 1 June 2020. Mr. Yang is also directors of certain subsidiaries of the Company. Mr. Yang has more than 20 years’ experiences in property development, property investment and property management businesses in Hong Kong and the PRC. From 2004 to 2013, Mr. Yang was the president of 中山大南集團有限公司 (Zhongshan Danan Group Limited) (“Zhongshan Danan”). From 2014 to 2017, Mr. Yang was the president of 中山富元控股集團有限公司 (Zhongshan Fuyuan Holdings Group Limited) (“Zhongshan Fuyuan”). Mr. Yang is also the director and controlling or substantial shareholder of certain private companies, namely Yang’s Development Limited and Affluent Splendid Investment Holdings Limited both of which engage in property investment and development businesses in the PRC. Mr. Yang has jointly invested with Mr. Yu Shunhui, the non-executive Director of the Company in certain projects together. Mr. Yang is directly interested in 100% shares of Jade Leader International Investment Limited (“Jade Leader”) and 100% shares of Honor Huge Investment Holdings Limited (“Honor Huge”), which own as to 100% interest in shares of All Great International Holdings Limited (“All Great”), which owned as to 44.44% interest in the issued shares of the Company, Mr. Yang also personally holds 11,608,000 shares of the Company. Mr. Yang is a sole director of Jade Leader, Honor Huge and All Great respectively.

YU Shunhui

Mr. Yu Shunhui (“Mr. Yu”), aged 52, was appointed as an executive director and a co-chairman of the Board on 29 August 2019, and was re-designated as non-executive director on 1 June 2020. Mr. Yu has over 20 years’ experience in property development, property investment and property management businesses in Hong Kong, Macau and the PRC either under his own name or through certain corporations controlled by him. Mr. Yu is currently a director of Zhongshan Danan Group, a company engages in property development in the PRC. Mr. Yu has jointly invested with Mr. Yang Lijun, the executive director and chairman of the Board in certain projects together.

WONG Kui Shing, Danny

Mr. Wong Kui Shing (“Mr. Wong”), aged 61, was appointed as an executive director of the Company in August 2015, a chief executive officer in November 2016, and re-designated as a non-executive director in February 2019. Mr. Wong holds a Bachelor of Arts degree from the University of Hong Kong. He has extensive exposure in the financial and investment fields for over 30 years and is well experienced in the international investment market. He is currently an executive director of China Information Technology Development Limited (stock code 8178), an executive director and chief executive officer of BCI Group Holdings Limited (stock code 8412) and an independent non-executive director of Far East Holdings International Limited (stock code 0036). Mr. Wong was previously an executive director of Greater Bay Area Dynamic Growth Holding Limited (stock code 1189), Huiyin Holdings Group Limited (formerly known as Share Economy Group Limited) (stock code 1178) and Larry Jewelry International Company Limited (stock code 8351), and an independent non-executive director of Tech Pro Technology Development Limited (stock code 3823).

GAO Jingyao

Mr. Gao, aged 48, was graduated from 中山大學 (Sun Yat-Sen University) major in business administration. Mr. Gao also obtained a degree in master of business administration from 暨南大學 (Jinan University). Mr. Gao had over 20 years' working experiences in financial services industry. From 2001 to 2014, Mr. Gao was employed by Industrial and Commercial Bank of China, and was the principal in certain subbranches in Zhongshan City, general manager of business department of Zhongshan Branch and deputy principal of Maoming Branch. From 2014 to January 2021, Mr. Gao was employed by Hua Xia Bank, and was the general manager of sales department of Guangzhou Branch and the principal of Zhongshan Branch.

CHAN Hoi Ling

Ms. Chan Hoi Ling ("Ms. Chan"), aged 47, was appointed as an Independent Non-Executive Director of the Company in October 2010. She graduated from the University of South Australia with a Bachelor's Degree in Accountancy and the Hong Kong Polytechnic University with a Master's Degree in Business Administration. She has extensive experience in auditing and accounting. Ms. Chan was admitted as an associate member of the Hong Kong Institute of Certified Public Accountants and the Australian Society of Certified Practising Accountants.

SO Wai Lam

Ms. So Wai Lam ("Ms. So"), aged 40, was appointed as an Independent Non-Executive Director of the Company in October 2010. She holds a Bachelor's Degree in Science with double majors in Mathematics and Statistics from the University of British Columbia in Canada and a Master's Degree in Finance from the University of Hong Kong. Ms. So has over 14 years of experience in the corporate finance industry. She is a responsible officer of INCU Corporate Finance Limited, a licensed corporation which carries out Type 6 (Advising on corporate finance) regulated activity under the Securities and Futures Ordinance.

SUNG Yat Chun

Mr. Sung Yat Chun ("Mr. Sung"), aged 42, was appointed as an Independent Non-Executive Director of the Company in October 2010. He holds a Bachelor of Science Degree from the University of Western Sydney, Australia. Mr. Sung specialises in product research and in-house operations, and is responsible for trading procedures for investment adviser. Mr. Sung has been a compliance manager for United Overseas Bank and an operations officer for Success Securities Limited. He is also a member of the US National Futures Association. His product knowledge and long association with innovative strategies has allowed him to provide unique and diversified solutions to clients' investments. Mr. Sung is currently a director of Ayer Alliance Wealth Management Limited, PT Ayers Asia Asset Management (Commissioner) (Indonesia), Ventus Company Limited and Cheshunt Limited. He was appointed as a director of Ayers Alliance Securities (HK) Limited, a licensed corporation which carries out Types 1 (Dealing in securities) and 4 (Advising on securities) regulated activities under the Securities and Future Ordinance in November 2013.

Biographies of Directors and Senior Management

SENIOR MANAGEMENT

WAN Guohui

Mr. WAN, aged 46, joined the Group in 2017. He is responsible for management of the property projects of the Group. He is the General Manager of Zhongshan Morning Star Villa Housing and Real Estate Development Limited. Mr. Wan graduated from Nanchang University in 1997 with a Bachelor of Business Administration degree. Before joining the Group, Mr. Wan had worked for Casio Computer Co., Ltd, China Mobile and Zhongshan Fuyuan.

CHU Hau Lim

Mr. CHU aged 55, is the chief financial officer of the Group. Mr. Chu joined the Company in September 2018. He is responsible for the Group's strategic planning, corporate finance activities, oversight of financial reporting and investor relations. Mr. Chu is a professional accountant with over 30 years of experience in auditing and business advisory services as well as corporate finance and financial management work. Before joining the Group, Mr. Chu had worked for PricewaterhouseCoopers from 1996 to 2006 with his last position as senior manager. Besides, he had worked with Agile Group Holdings Limited, a company listed on the Stock Exchange (stock code: 3383), as Chief Financial Officer from July 2006 to January 2011. Mr. Chu was also a Director and the Chief Executive Officer of SQ Technology Holdings Limited from 1 October 2015 to 5 October 2016, a company whose shares are listed on the Taiwan OTC Exchange (Stock Code: 3219). Mr. Chu is a fellow member of the Association of Chartered Certified Accountants and holds an MBA degree from the Heriot-Watt University, UK.

WOO Chung Ping

Mr. WOO, aged 57, is the Group Financial Controller and Company Secretary of the Company. Mr. Woo has extensive experience in accounting, auditing and finance. Mr. Woo joined the Company in June 2008. Mr. Woo has been the Financial Controller of the Group for over ten years and presently is responsible for the Company's secretarial matter as well as the Group's human resources and administration functions. Mr. Woo is a director of an indirect wholly owned subsidiary of the Company. Mr. Woo graduated from The Hong Kong Polytechnic University with a Bachelor of Science degree in actuarial science and a Master of Science degree in accountancy. Mr. Woo obtained a Postgraduate Diploma in Finance and Law from The School of Professional and Continuing Education of The University of Hong Kong and a Bachelor of Science degree in Mathematical Studies from The Open University of Hong Kong. Mr. Woo is a practising member of The Hong Kong Institute of Certified Public Accountants, a fellow member of Association of Chartered Certified Accountants, a member of CPA Australia, an associate member of The Hong Kong Institute of Chartered Secretaries and an associate member of the Chartered Governance Institute (formerly The Institute of Chartered Secretaries and Administrators).

The Directors present their report and the audited consolidated financial statements for the year ended 31 December 2020.

PRINCIPAL ACTIVITIES

During the year, the Group was principally engaged in properties development and hotel business in Mainland China (“the People’s Republic of China” or the “PRC”). Details of the principal activities of the principal subsidiaries are set out in the note 52 to the consolidated financial statements.

RESULTS AND DIVIDENDS

The results of the Group for the year ended 31 December 2020 and the state of affairs of the Company and the Group at that date are set out in the consolidated financial statements from pages 48 to 133.

No dividends have been declared in respect of the year.

BUSINESS REVIEW

The fair review of the business performance and financial position of the Group for the year ended 31 December 2020, the discussion of possible new business development, principal risks and uncertainties surrounding the Group’s operational environment and important events subsequent to the year-end are provided in the Management Discussion and Analysis and Letter to Shareholders of this Annual Report. It is the philosophy of the Group to make every endeavour to comply with relevant laws and regulations which can be found throughout this Annual Report. Apart from that, below section is a review of business by key performance indicators which highlights further information about the performance of the Group.

Analysis of Business by Financial Key Performance Indicators

For the year ended 31 December 2020, the Group’s profitability deteriorated, which was mainly attributable to (i) the impairment of trade receivables of licensing income, the collectability of which was doubtful, (ii) the impairment of property, plant and equipment and licensing rights of the Group, (iii) the loss on property revaluation on investment properties, (iv) the increase in selling expenses such as expenses for promotional and marketing activities for the Group’s new property development projects launched for sales, and (v) the increase in interest expenses and finance costs of the Group’s certain loans and borrowings which were raised to finance the Group’s new property development projects.

Profitability	2020	2019
Net loss margin ratio	(969.39)%	(642.20)%
Return on equity ratio	(72.04)%	(43.40)%

Return to shareholders	2020	2019
Loss per share — basic	HK\$ (3.13) cents	HK\$ (2.91) cents
Loss per share — diluted	N/A	N/A

As at 31 December 2020, current assets and net assets of the Group increased and liquidity of the Group deteriorated.

Liquidity and debt	2020	2019
Current ratio	1.03	1.16
Gearing ratio	930.3%	233.3%

ENVIRONMENTAL, SOCIAL AND GOVERNANCE

The Board acknowledges that for long-term growth a company has to ensure that it makes efforts to reduce the impact of its operations. The Group stays abreast of risks and opportunities arising from issues concerning environmental, social and governance (ESG) and considering the importance of these issues for the Group's property development and hotel business investments. The Board has taken the overall responsibility for formulating strategy on ESG aspects that are material to the Group's business. These include important areas such as safety, customer satisfaction, environmental compliance and talent development, etc. A senior management team is responsible for the management of these material ESG aspects and the duties are then delegated to lower levels, such as department heads who identify and manage the ESG related risks and opportunities in daily operations.

Our ESG performance will be reported in detail in the fifth ESG report published on the websites of the Stock Exchange and the Group in June 2021. Here we explain the Group's environmental policies and confirm compliance with related laws and regulations, in addition to explaining how we engage with key stakeholders.

Environmental Policies

Major part of the Group's operations are office-based in Hong Kong, and environmental impact of these operations is limited. Nevertheless, we still try to operate our office in a sustainable and environmentally responsible manner. We ensure that our employees are aware of the need for saving energy and using resources efficiently. The hotel facilities (La Palazzo Hotel in Maoming, Guangdong, PRC) owned by the Group have been sub-licensed to a hotel operator. We ensure that the operator follows well-established policies, systems and processes to manage environmental performance of the hotel operations.

We are sanguine about the fact that, during the year, hotel operations continued to maintain emissions of air pollutants and greenhouse gases within the statutory limits imposed by the Environmental Protection Bureau. We also ensure that the hotel operator keeps itself abreast of the latest national regulatory regime and the operations comply with all applicable laws.

The hotel facilities recycle water used in swimming pool for sanitary purposes and environment-friendly practices are followed in linen washing. Management of the staff constantly strives to ensure that all its employees are fully motivated to follow eco-friendly ways of working and are conscious of energy saving targets.

Compliance with laws and regulations

The Environment Protection Tax Regulation, the Prevention and Control of Environmental Pollution of Solid Waste, Environmental Noise and Air Pollution and Water Pollution are the laws that the Group strictly complies with. Management of the Group believes being responsive to changes to the relevant regulations helps it maintain its reputation, as well as operational and financial performance.

There was no instance of non-compliance of laws and regulations that have a significant environmental impact relating to air and greenhouse gas emissions, discharges into water and land, or generation of hazardous and non-hazardous waste during the year.

Being a listed company, the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, the Codes on Takeovers and Mergers and Share Buy-backs, the Companies Law of the Cayman Islands and the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the “SFO”) are the major laws the Group is obliged to comply with. We adhere to and ensure that our operations, including those of the hotel operator, meet the legal requirements under the applicable statutes.

Key Relationships with Stakeholders

Engagement with stakeholder groups and responding to their key concerns is ensured by use of diverse channels such as annual general meetings, corporate website, annual report, etc. Our key stakeholder groups include customers, employees, shareholders, local communities, governments, non-governmental organisations, national and international trade associations and suppliers.

Employees

An efficient and dedicated team of talents is at the core of the growth of a business. The Group is firmly of the belief that just, fair and transparent policies and procedures for matters related to employment are necessary for attracting, retaining and motivating high-quality staff. An employee handbook is in place, which states clearly that any forms of corruption, blackmail, fraud and money laundering are prohibited. We have a systemic approach for ensuring fair redressal of grievances and a suitable mechanism is available to employees for reporting any issues concerning integrity. Our human resources personnel follow practices, policies and strategies that are in compliance with Hong Kong Labour Ordinance and Chinese Labour laws. We were not aware of any non-compliance with laws and regulations having a significant impact on the Group relating to employment and labour practices; and occupational health and safety.

Customers

The hotel owned by the Group has been certified as a Grade A hotel by the provincial authorities, in the context of its catering, food safety and public health performance. The “Guangdong Provincial Food Safety Regulations” and the related policies and guidelines are followed in letter and spirit by the hotel operator. Consumption of food additives is monitored rigorously, in full compliance with the “Use of Food Additives Standards”.

The Company engages with the hotel operator effectively to ensure customer satisfaction by making sure only excellent products and services are offered to customers. For redressal of grievance of hotel guests also a standard operating procedure is in place, and its operation is monitored by the highest-ranking executive on duty at the time of the day, or by the hotel manager.

Privacy of data of hotel customers is guarded zealously, ensuring personal information of customers is not revealed to any third party. Access to comprehensive information is limited to authorised senior personnel only.

Suppliers

The Group ensures the hotel business adheres to the environmental and social performance of suppliers. It is incumbent upon the hotel operator to work with suppliers who maintain business ethics, conduct themselves in a transparent manner and follow standards that are aligned with our own. A supplier code of conduct that incorporates the corporate responsibility criteria is used for selection and evaluation of suppliers. Besides, a list of bulk raw materials suppliers is maintained to ensure smooth flow of inputs. Their operating licenses and quality assurance practices are monitored regularly.

REMUNERATION POLICY

As at 31 December 2020, the Group had a total of 126 employees. As part of the Group's human resources policy, employees are rewarded on a performance related basis within the general framework of the Group's salary and bonus scale. Apart from offering competitive remuneration packages to employees, the Group also offers post retirement benefits, discretionary bonuses and share options to eligible directors and staff of senior management based on individual performance.

Currently, the Group continues to implement its overall human resources training and development programme and encourages employees to equip themselves with the necessary knowledge, skills and experience to deal with the existing and future requirements and challenges.

The Remuneration Committee reviews, on an annual basis, remuneration packages offered to Directors and employees with reference to the prevailing market conditions, the experience of the Directors or employees and individual performance.

TAX RELIEF

The Company is not aware of any tax relief available to the Shareholders by reason of their holdings in the Company's securities.

Under current practice of the Hong Kong Inland Revenue Department, no tax is payable in Hong Kong in respect of dividends paid by the Company.

SUMMARY FINANCIAL INFORMATION

A summary of the published results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years are set out on pages 135 to 136.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 17 to the consolidated financial statements.

SHARE CAPITAL

Details of movements in the share capital of the Group during the year are set out in note 41 to the consolidated financial statements.

RESERVES

Details of movements in the reserves of the Company during the year are set out in note 42 to the consolidated financial statements and of the Group during the year are set out in the consolidated statement of changes in equity.

DISTRIBUTABLE RESERVES

At 31 December 2020, the Company had no reserves available for cash distribution and/or distribution in specie, calculated in accordance with the Companies Law (2018 Revision) of the Cayman Islands.

SHARE OPTION SCHEME

Particulars of the share option scheme of the Company are set out in note 51 to the consolidated financial statements.

HOTEL OPERATING RIGHTS AGREEMENTS

On 15 March 2017, the Group entered into two hotel operating rights agreements with two hotel operating rights holders, which were independent third parties (the “Hotel Operating Rights Agreements”). Under the Hotel Operating Rights Agreements, the hotel operating rights holders were granted the rights to operate and manage the Group’s hotel in Maoming City, the PRC (the “Hotel”) and the Group is entitled to receive an aggregate fixed monthly fee of RMB1 million plus a royalty fee calculated on the basis of 10% of the net profits generated by the Hotel each month. The Hotel Operating Rights Agreements will expire on 8 June 2026. For the year ended 31 December 2020, licensing income of the Group represented approximately of 60.2% of the total revenue of the Group. None of the Directors is interested in the Hotel Operating Rights Agreements.

MAJOR CUSTOMERS AND SUPPLIERS

The aggregate revenue attributable to the Group’s five largest customers shared more than 78.7% of the total revenue of the Group in the year and the aggregate revenue attributable to the largest customer included therein shared more than 62.3% of the total revenue of the Group. The aggregate purchases attributable to the Group’s five largest suppliers shared more than 39.9% of the total purchases of the Group in the year and aggregate purchases attributable to the largest supplier included therein shared more than 19.8% of the total purchases of the Group. None of the Directors, their close associates or any shareholder of the Company owned more than 5% issued shares of the Company was interested in such customers and suppliers.

DIRECTORS

The Directors during the year and up to the date of this report were:

Executive Directors:

YANG Lijun (*Chairman & Chief Executive Officer*)

(*re-designated as Chairman on 1 June 2020 and appointed as Chief Executive Officer on 5 February 2021*)

GAO Jingyao (appointed on 5 February 2021)

Non-Executive Director:

YU Shunhui (re-designated on 1 June 2020)

WONG Kui Shing, Danny

Independent Non-Executive Directors:

CHAN Hoi Ling

SO Wai Lam

SUNG Yat Chun

In accordance with Articles 112, 106 and 107 of the Company’s Articles of Association, Mr. GAO Jingyao, Mr. YANG Lijun, Mr. WONG Kiu Shing, Danny, and Ms. SO Wai Lam shall retire and, being eligible, offer themselves for re-election at the forthcoming annual general meeting.

Report of the Directors

DIRECTORS' SERVICE CONTRACTS

No Director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which was not determinable by the Company within one year without payment of compensation (other than statutory compensation).

DIRECTORS' INTERESTS IN CONTRACTS

No Director or any of his/her connected entity had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party subsisting during the year or as at 31 December 2020.

There was no contract of significance to the business of the Group made between the Company or any of its subsidiaries and controlling shareholder of the Company during the year or as at 31 December 2020.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year ended 31 December 2020, Mr. YANG and Mr. WONG declared their interests in the following private companies with businesses which competed or were likely to compete, either directly or indirectly, with the business of the Group:

Name of companies	Nature of businesses considered to compete or likely to compete with the business of the Group	Nature of interest in those companies during 2020
Yang's Development Limited ("Yang's")	Property investment and development in the PRC	Mr. YANG had certain direct interests in Yang's, in which Mr. YANG was a controlling shareholder, director, and directors of certain subsidiaries.
Affluent Splendid Investment Holdings Limited ("Affluent")	Property investment in the PRC	Mr. YANG had certain indirect interests in Affluent, in which Mr. YANG was a controlling shareholder and director.
Zhongshan Danan	Property investment and development in the PRC	Mr. YU was a controlling shareholder.
Value Creation Finance Limited	Money lending business in Hong Kong	Mr. WONG was a director.
BCI Group Holdings Limited (stock code: 8412)	Operation of club, entertainment and restaurant business in Hong Kong	Mr. WONG was an executive Director and Chief Executive Officer

The above-mentioned businesses have been either managed by the management and administration teams of the respective private companies, or managed by other property developer outsourced to provide management and administration services to respective private companies, which are independent of the management and administration of the Group. Besides, the independent non-executive Directors will assist in monitoring the operation of the Group. Therefore, the Group is capable of carrying on its businesses independently of, and at arm's length from, the businesses of the above-mentioned private companies.

The Directors are aware of their fiduciary duties and will act honestly and in good faith in the interests of the Company and will avoid any potential conflicts of interest and duty. The Board comprises three independent non-executive Directors, all of them are audit committee members of the Company. Hence, the interest of the Company's shareholders can be adequately represented.

Other than as disclosed above, none of the Directors are considered to have interests in the business which competed or is likely to compete with the business of the Group pursuant to the Listing Rules.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

The Directors are entitled to grant of options under Share Option Scheme of the Company. Save for the aforesaid, at no time during the year was the Company, or any of its subsidiaries a party to any arrangement the object of which was to enable the Directors to acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

DIRECTORS' INTERESTS IN THE SECURITIES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 31 December 2020, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under section 352 of the SFO or which were otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 to the Listing Rules (the "Model Code"), were set out below:

Long Position in the shares of the Company and associated corporations of the Company

Name of Director	Name of Company	Capacity	Notes	Number of ordinary shares held	Percentage of issued ordinary shares
YANG Lijun	The Company	Held by controlled corporations	1	3,030,403,152	43.63%
	The Company	Beneficial owner		11,608,000	0.17%
YU Shunhui	The Company	Held by controlled corporation	2	164,712,000	2.37%

Note 1: As at 31 December 2020, All Great International Holdings Limited ("All Great") was owned as to 51% by Jade Leader International Investment Limited ("Jade Leader"), 35% by Honor Huge Investment Holdings Limited ("Honor Huge") and 14% by Ever Star International Investment Limited ("Ever Star"). Mr. Yang Lijun, an executive Director and Chairman of the Board, was the sole beneficial owner of Jade Leader. Mr. Yang Lijun was the sole ultimate beneficial owner of the entire issued share capital of each of Honor Huge and Ever Star, which was interested in 35% and 14% of the issued share capital of All Great respectively. Accordingly, Mr. Yang Lijun was deemed to be interested in the 3,030,403,152 shares of the Company held by All Great pursuant to the SFO.

Note 2: As at 31 December 2020, Mr. YU Shunhui was directly interested in 100% issued share capital of Rising Giant Investments Limited ("Rising Giant") which held 164,712,000 shares of the Company pursuant to the SFO.

Save as disclosed above, as at 31 December 2020, none of the Directors or the chief executive of the Company had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

Report of the Directors

PERSONS HOLDING 5% OR MORE INTERESTS

As at 31 December 2020, the following persons (other than a Director or chief executive of the Company) had interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO:

Long positions in the shares of the Company:

Name of Shareholders	Capacity	Notes	Number of ordinary shares held	Percentage of issued ordinary shares
All Great International Holdings Limited	Beneficial owner	3	3,030,403,152	43.63%
Jade Leader International Investment Limited	Held by controlled corporation	3	3,030,403,152	43.63%
Honor Huge Investment Holdings Limited	Held by controlled corporation	3	3,030,403,152	43.63%
LIN Rujie	Interest of Spouse	4	3,042,011,152	43.79%
Shirble Department Store Holdings (China) Limited	Held by controlled corporation	5	1,320,000,000	19.00%
YANG Xiang Bo	Held by controlled corporation	5	1,320,000,000	19.00%
HUANG Xue Rong	Interest of spouse	6	1,320,000,000	19.00%

Notes:

- As at 31 December 2020, All Great was owned as to 51% by Jade Leader, 35% by Honor Huge and 14% by Ever Star. Yang Lijun, an executive Director and Chairman of the Board, was the sole beneficial owner of Jade Leader. Mr. Yang Lijun was the sole ultimate beneficial owner of the entire issued share capital of each of Honor Huge and Ever Star, which was interested in 35% and 14% of the issued share capital of All Great respectively. Mr. Yang Lijun, Jade Leader and Honor Huge were deemed to be interested in the 3,030,403,152 shares of the Company held by All Great pursuant to the SFO, and such number of shares had duplicated with equivalent number of shares as disclosed in note 1 to the section headed "Directors' interests in the securities and debentures of the Company and its associated corporations" above.
- Ms. Lin Rujie, spouse of Mr. Yang Lijun was deemed to be interested in the shares of the Company deemed to be interested by Mr. Yang Lijun, an executive Director and Chairman of the Board.
- Pursuant to the disclosure of interests forms filed, (i) Mr. Yang Xiang Bo had 100% control of Xiang Rong Investment Limited, (ii) which had 100% control of Shirble Department Store Limited, (iii) which had 53.9% control of Shirble Department Store Holdings (China) Limited, the issued shares of which were listed on the Stock Exchange (stock code: 312), and (iv) which in turn had 100% control of Baoke Trading (BVI) Company Limited. Accordingly, Mr. Yang Xiang Bo and Shirble Department Store Holdings (China) Limited were deemed to be interested in such 1,320,000,000 shares of the Company.
- Ms. Huang Xue Rong, spouse of Mr. Yang Xiang Bo was deemed to be interested in the shares of the Company deemed to be interested by Mr. Yang Xiang Bo.

DIVIDEND POLICY

It is the Board's discretion to declare or recommend distribution of dividends, which depends on the financial performance, working capital requirements, future business plans and the funding requirements of the Group, external economic factors and Shareholders' interests.

SIGNIFICANT CONTRACT WITH CONTROLLING SHAREHOLDERS

The Group and the controlling shareholders of the Company did not enter into any contract of significance during the year of 2020.

PURCHASE, SALE OR REDEMPTION OF SHARES

During the year ended 31 December 2020, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's shares.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Articles of Association or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

INDEMNITY PROVISION

During the year of 2020, the Company had arranged appropriate insurance coverage in force on Director's liabilities in respect of potential legal liabilities against them.

CODE OF CORPORATE GOVERNANCE PRACTICES

In the opinion of the Directors, the Company has complied with code provisions of the Corporate Governance Code and Corporate Governance Report as set out in Appendix 14 to the Listing Rules throughout the accounting period covered by the annual report save for the deviations as disclosed in the Corporate Governance Report from pages 23 to 37.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at 18 March 2021, being the date of this report, there was sufficient public float of not less than 25% of the Company's issued shares as required under the Listing Rules.

AUDIT COMMITTEE AND REVIEW OF FINAL RESULTS

The Board has established the audit committee of the Company (the "Audit Committee") which comprises three independent non-executive Directors.

The Audit Committee has met with the auditors of the Group and the Company's management to review the accounting principles and practices adopted by the Company, the effectiveness of internal systems and controls of the Group, and the audited financial statements of the Group for the year ended 31 December 2020.

Report of the Directors

AUDITOR

The consolidated financial statements for the year were audited by CCTH CPA Limited who will retire and being eligible, offer itself for re-appointment as the auditor of the Company at the forthcoming annual general meeting of the Company.

On behalf of the Board

YANG Lijun

Chairman

Hong Kong, 18 March 2021

The Company is committed to maintaining a high standard of corporate governance within a sensible framework with an emphasis on the principles of transparency, accountability and independency. The board (the “Board”) of directors (the “Directors”) of the Company believes that good corporate governance is essential to the success of the Company and to the enhancement of shareholders’ value.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

Compliance With Code On Corporate Governance Practices

The Company is committed to maintain high corporate governance standards and uphold accountability and transparency.

During the year ended 31 December 2020, the Company has applied the principles of and complied with the applicable code provisions of the Corporate Governance Code and Corporate Governance Report as set out in Appendix 14 of the Listing Rules, except for certain deviations which are summarised below:

Code Provision A.2.1

Code provision A.2.1 stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual.

On 5 February 2021, Mr. Yang Lijun (“Mr. Yang”) was appointed as chief executive officer of the Company. Mr. Yang, the Chairman and an executive Director of the Company, has extensive experience in the businesses of property development and investment. The Board believes that by holding both roles of the Chairman and the Chief Executive Officer, Mr. Yang will be able to provide strong leadership for the Board and effective and efficient business decisions of the Group. The Board believes that the present structure of the Board would provide adequate checks and balances, and a variety of opinions relating to the affairs of the business of the Group.

Code Provisions A.6.7

Code Provision A.6.7 stipulates that independent non-executive directors and other non-executive directors should attend general meetings and develop a balanced understanding of the views of shareholders.

Two (2) Executive Directors and one (1) Independent Non-executive Director could not attend the AGM of the Company held on 28 May 2020 due to COVID-19 pandemic. However, there were some Non-executive Director and Independent Non-Executive Directors present to enable the Board to develop a balanced understand of the views of the Shareholders.

One (1) Executive Director, one (1) non-executive Director and two (2) Independent Non-executive Directors could not attend the EGM of the Company held on 11 September 2020 due to COVID-19 pandemic. However, there were some Non-executive Director and Independent Non-Executive Director present to enable the Board to develop a balanced understand of the views of the Shareholders.

Code Provision E.1.2

Code provision E.1.2 stipulates that the chairman of the board should attend the annual general meeting. He should also invite the chairmen of the audit, remuneration, nomination and any other committees (as appropriate) to attend. In their absence, he should invite another member of the committee or failing this his duly appointed delegate to attend. These persons should be available to answer questions at the annual general meeting.

Corporate Governance Report

Due to COVID-19 pandemic, Mr. Yang Lijun (“Mr. Yang”), Mr. Yu Shunhui (“Mr. Yu”) and Mr. Sung Yat Chun (“Mr. Sung”) could not attend the annual general meeting (the “AGM”) held on 28 May 2020. However, Ms. Chan Hoi Ling, an Independent Non-executive Director and chairman of Audit Committee of the Company took the chair of the AGM. Chairmen of Remuneration Committee was present to be available to answer any question to ensure effective communication with the Shareholders.

BOARD

During the year of 2020, the Board comprised six Directors in total, with one executive Director, two non-executive Directors and three independent non-executive Directors (“INEDs”). The composition of the Board during the year of 2020 was set out as follows:

Executive Director	YANG Lijun (<i>Chairman</i>) (<i>re-designated on 1 June 2020</i>)
Non-executive Directors	YU Shunhui (<i>re-designated on 1 June 2020</i>) WONG Kui Shing, Danny
INEDs	CHAN Hoi Ling SO Wai Lam SUNG Yat Chun

During the year, the INEDs provided the Company with a wide range of expertise and a balance of skills and brought independent judgment on issues of strategic direction, development, performance and risk management through their contribution at Board meetings and Committee meetings.

Throughout the year and up to the date of this report, the Company has complied with the requirements under Rules 3.10(1) and (2) of the Listing Rules. The former Rule requires that every board of directors of a listed issuer must include at least three INEDs and the latter Rule requires that at least one of the INEDs must have appropriate professional qualifications or is accounting or related financial management expertise. All INEDs also meet the guidelines for assessment of their independence as set out in Rule 3.13 of the Listing Rules. Further, up to the date of this Report, the Board has not been aware of the occurrence of any events which would cause it to believe that their independence has been impaired.

The Company has received from each INED an annual confirmation or confirmation of independence pursuant to Rule 3.13 of the Listing Rules and the Company still considers such Directors to be independent. The INEDs are explicitly identified in all corporate communications. The day-to-day running of the Company is delegated to the management.

The Board meets regularly to discuss the overall strategy as well as the operation and financial performance of the Group, and to review and approve the Group’s annual and interim results. During the year, nine Board meetings were held and attendance of each Director at the Board meetings is set out in the section headed “Board Committees” of this report.

The Board has reserved for its decision or consideration of matters covering mainly the Group's overall strategy, annual operating budget, annual and interim results, recommendations on Directors' appointment or re-appointment, material contracts and transactions as well as other significant policy and financial related matters. The Board has delegated the day-to-day responsibility to the executive Directors and the management.

Regular Board meetings each year are scheduled in advance to facilitate maximum attendance of Directors. At least a 14 days' notice period for a regular Board meeting is normally given to all Directors who are given an opportunity to include matters for discussion in the agenda. The company secretary assists the chairman in preparing the agenda for meetings and ensures that all applicable rules and regulations are complied with. The agenda and the accompanying Board papers are normally sent to all Directors at least 3 days before the intended date of a regular Board meeting (and so far as practicable for such other Board meetings). Draft minutes of each Board meeting are circulated to all Directors for their comments before being tabled at the following Board meeting for approval. All minutes are kept by the company secretary and are open for inspection at any reasonable time on reasonable notice by any Director.

According to the current Board practice, if a substantial shareholder or a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter will be dealt with by the Board at a duly convened Board meeting. The articles of association of the Company ("Articles of Association") also stipulate that save for the exceptions as provided therein, a Director shall abstain from voting and not be counted in the quorum at meetings for approving any contract or arrangement in which such Director or any of his/her associates have a material interest.

Every Director is entitled to have access to Board papers and related materials and has access to the advice and services of the company secretary. The Board and each Director also have separate and independent access to the Company's senior management.

Directors, upon reasonable request, may seek independent professional advice in appropriate circumstances at the Company's expenses to perform their duties to the Company.

DIRECTORS' INDUCTION AND CONTINUOUS PROFESSIONAL DEVELOPMENT

On appointment to the Board, each Director receives a comprehensive induction package covering business operations, policy and procedures of the Company as well as the general, statutory and regulatory obligations of being a Director to ensure that he/she is sufficiently aware of his/her responsibilities under the Listing Rules and other relevant regulatory requirements.

The Directors are regularly briefed on the amendments to or updates on the relevant laws, rules and regulations. In addition, the Company has been encouraging the Directors and senior executives to enroll in a wide range of professional development courses and seminars relating to the Listing Rules, Companies Ordinance/Act and corporate governance practices organised by professional bodies, independent auditors and/or chambers in Hong Kong so that they can continuously update and further improve their relevant knowledge and skills. From time to time, Directors are provided with written training materials to develop and refresh their professional skills.

According to the records maintained by the Company, the Directors received the following training with an emphasis on the roles, functions and duties of a director of a listed company in compliance with the requirement of the CG Code on continuous professional development during the year ended 31 December 2020.

Corporate Governance Report

During the year of 2020, the Company did not have Chief Executive Officer until 5 February 2021 when a new candidate was appointed to fill up the post.

Name of Directors	Reading regulatory updates	Attending training/ briefings/ seminars/ conference relevant to Directors' duties
Executive Director		
YANG Lijun (<i>Chairman</i>) (re-designated on 1 June 2020)	✓	–
Non-executive Directors		
YU Shunhui (re-designated on 1 June 2020)	✓	–
WONG Kui Shing, Danny	✓	✓
INEDs		
CHAN Hoi Ling	✓	✓
SO Wai Lam	✓	✓
SUNG Yat Chun	✓	✓

CHAIRMAN AND CHIEF EXECUTIVE

During the year ended 31 December 2020, Mr. YANG Lijun was re-designated as the Chairman of the Board on 1 June 2020. Mr. YU Shunhui was re-designated as non-executive Director and stepped down as Co-Chairman of the Board.

Code Provisions A.2.1 to A.2.9

Under code provision A.2.1 of the CG Code, the roles of the Chairman and the Chief Executive Officer should be segregated and assumed by two different Individuals to strike a balance of power and authority so that the job responsibilities are not concentrated on any one individual. The Chairman of the Board is responsible for the leadership and effective running of the Board, while the Chief Executive Officer is delegated with the authorities to manage the business of the Group in all aspects effectively. Code provisions A.2.2 to A.2.9 of the CG Code further stipulate various roles and responsibilities of the Chairman.

The Chairman of the Board provides leadership and is responsible for the effective performance of the Board at strategic level whereas the Chief Executive Officer of the Group focuses on the Group's business development, daily management and operations, and implementation of strategies and policies laid down by the Board. The responsibilities between the Chairman and the Chief Executive Officer are clearly established and set out in writing so as to maintain a balance of power and authority.

NON-EXECUTIVE DIRECTORS

Under code provision A.4.1 of the CG Code, all non-executive directors should be appointed for a specific term, subject to re-election.

During the year of 2020, other than the three (3) INEDs, the Company had one non-executive Directors whose term of appointment was one year and the other one non-executive Directors whose term of appointment was for three months subject to retirement by rotation and re-election at the annual general meeting in accordance with the Articles of Association of the Company.

During the year of 2020, all the INEDs were appointed for a specific term of 1 year but were subject to retirement by rotation and re-election at the annual general meeting in accordance with the Articles of Association of the Company.

BOARD COMMITTEES

The Board has established various committees, including a Remuneration Committee, an Audit Committee, a Nomination Committee and an Executive Committee, each of which has its specific written terms of reference. Copies of minutes of all meetings and resolutions of the committees, which are kept by the company secretary, are circulated to all Board members and the committees are required to report to the Board on their decision and recommendations where appropriate. The procedures and arrangements for a Board meeting, as mentioned in the section headed “The Board” of this report, have been adopted for the committee meetings so far as practicable.

The individual attendance record of each Director at the meetings of the Board, Remuneration Committee, Audit Committee, Nomination Committee and general meetings during the year ended 31 December 2020 are set out below:

Name of Directors	Number of meetings attended/held					Chairman and INEDs	AGM	EGM
	Board	Remuneration Committee	Audit Committee	Nomination Committee				
Executive Director:								
YANG Lijun (<i>Chairman</i>) (re-designated on 1 June 2020)	8/10	-	-	-	-	1/1	0/1	0/1
Non-executive Directors:								
YU Shunhui (re-designated on 1 June 2020)	6/10	-	-	-	-	-	0/1	0/1
WONG Kui Shing, Danny	10/10	-	-	-	-	-	1/1	1/1
INEDs:								
CHAN Hoi Ling	10/10	2/2	3/3	2/2	1/1	1/1	1/1	0/1
SO Wai Lam	9/10	2/2	3/3	2/2	1/1	1/1	1/1	0/1
SUNG Yat Chun	8/10	2/2	3/3	2/2	1/1	0/1	0/1	1/1

Remuneration Committee

The Remuneration Committee has been established since August 2005. During the year of 2020, the Remuneration Committee consisted of three members, including Ms. SO Wai Lam (Chairman of the Remuneration Committee), Ms. CHAN Hoi Ling and Mr. SUNG Yat Chun, all being the INEDs.

The Board has adopted a set of terms of reference of the Remuneration Committee, which accommodates a model where the Remuneration Committee performs an advisory role to the Board, with the Board retaining the final authority to approve the remuneration packages of individual executive Directors and senior management only.

The Remuneration Committee is responsible for ensuring formal and transparent procedures for developing remuneration policies and overseeing the remuneration packages of the executive directors and senior management. It takes into consideration of factors such as salaries paid by comparable companies, time commitment and responsibilities of Directors and senior management.

The terms of reference of the Remuneration Committee has been published on both the websites of the Company and the Stock Exchange, which will be revised from time to time subsequent to any changes to the policies, authorities, duties and responsibilities of the Remuneration Committee or when there is any new requirements of the CG Code of the Listing Rules become effective.

The Remuneration Committee shall meet at least once a year in accordance with its terms of reference. Two (2) Committee meetings were held in 2020 and the attendance of each member is set out in the section headed “Board Committees” of this report. In addition to the Remuneration Committee meetings, the Remuneration Committee also dealt with matters by way of written resolutions during 2020.

In 2020 and up to the date of this report, the Remuneration Committee performed the works as summarised below:

- (i) assessed performance of executive Directors;
- (ii) reviewed the existing policy and structure for the remuneration of Directors;
- (iii) reviewed the existing remuneration packages of the executive Directors and senior management;
- (iv) reviewed remuneration packages of newly appointed Directors and recommended such for the Board’s approval;
- (v) reviewed the existing remuneration package of the INEDs; and
- (vi) reviewed and recommended the remuneration packages for the renewal of the terms of appointment of the INEDs for one year commencing from January 2021 for the Board’s approval.

The remuneration payable to Directors will depend on their respective contractual terms under their employment contracts or service contracts as approved by the Board on the recommendation of the Remuneration Committee. Details of the Directors’ remuneration are set out in note 13 to the consolidated financial statements.

Audit Committee

The Audit Committee has been established since March 1999. During the year of 2020, the Audit Committee consisted of three members, including Ms. CHAN Hoi Ling (Chairman of the Audit Committee), Ms. SO Wai Lam and Mr. SUNG Yat Chun, all being the INEDs.

The Company has complied with Rule 3.21 of the Listing Rules, which requires that at least one of the members of the Audit Committee (which must comprise a minimum of three members and must be chaired by an INED) is an INED who possesses appropriate professional qualifications or accounting or financial management related expertise.

The main responsibilities of the Audit Committee are to review the financial statements and the auditors' reports and monitor the integrity of the financial statements. Other responsibilities include the appointment of auditor, approval of the auditor's remuneration, discussion of audit procedures and any other matters arising from the above. The Audit Committee is also charged with the overseeing the financial reporting system and internal control procedures and their effectiveness.

The terms of reference of the Audit Committee has been published on both the websites of the Company and the Stock Exchange, which will be revised from time to time subsequent to any changes to the policies, authorities, duties and responsibilities of the Audit Committee or when there is any new requirements of the CG Code of the Listing Rules become effective.

The Audit Committee shall meet at least twice a year in accordance with its terms of reference. Three (3) Committee meetings were held in 2020 and the attendance of each member is set out in the section headed "Board Committees" of this report. In addition to the Audit Committee meetings, the Audit Committee also dealt with matters by way of written resolutions during 2020.

In 2020 and up to the date of this report, the Audit Committee performed the works as summarised below:

- (i) reviewed and recommended 2019 final results, audit findings and draft final results announcement for the Board's approval;
- (ii) reviewed and considered various accounting issues and new accounting standards and their financial impacts;
- (iii) considered the auditor's remuneration for the year of 2020;
- (iv) reviewed and recommended 2020 interim results, audit findings, draft management discussion and analysis section of the interim report for the Board's approval;
- (v) reviewed the adequacy of resources, qualifications and experience of the Company's accounting staff and financial reporting function, and the training programmes and budget; and
- (vi) reviewed the effectiveness of the Group's risk management and internal control systems and recommended the Report on the Risk Management and Internal Control for the Board's approval.

Nomination Committee

The Nomination Committee has been established since 1 April 2012. During the year of 2020, the Nomination Committee consisted of three members, including Mr. SUNG Yat Chun (Chairman of the Nomination Committee), Ms. SO Wai Lam and Ms. CHAN Hoi Ling, all being the INEDs.

DIRECTOR NOMINATION POLICY

The Nomination Committee shall take into account the following in the course of nomination, appointment and removal of Directors, and make recommendation to the Board whenever they consider appropriate.

1. To review the structure, size and composition (including without limitation, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge, experience and length of service) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
2. To identify individuals suitably qualified to become board members and select or make recommendations to the board on the selection of individuals nominated for directorships;
3. To consider potential candidates on merit against criteria such as academic qualification, working experience, skills and knowledge with due regard for the Board succession and Board diversity perspective; and
4. To make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the Chief Executive Officer, after taking into account the Company's corporate strategy and the mix of skills, knowledge, experience and diversity needed in the future, together with the Board, as appropriate.

The Nomination Committee would make recommendations to the Board for consideration on nominations, appointment and re-appointment of directors. The consideration of a proposed director candidate involves the assessment of the merits, academic qualification, working experience, skills and knowledge of the candidate from board succession and board diversity perspective.

The Company appreciates the importance of a diverse team of board members, which is crucial to maintain a high quality of directors team.

The Nomination Committee shall formulate the nomination policy, review the size, structure and composition of the Board, and assess the independence of its INEDs in accordance with the prescribed criteria of the CG Code.

The terms of reference of the Nomination Committee has been published on both the websites of the Company and the Stock Exchange, which will be revised from time to time subsequent to any changes to the policies, authorities, duties and responsibilities of the Nomination Committee or when there is any new requirements of the CG Code of the Listing Rules become effective.

The Nomination Committee shall meet at least once a year in accordance with its terms of reference. Two (2) Committee meetings were held in 2020 and the attendance of each member is set out in the section headed "Board Committees" of this report. In addition to the Nomination Committee meetings, the Nomination Committee also dealt with matters by way of written resolutions during 2020.

In 2020 and up to the date of this report, the Nomination Committee performed the works as summarised below:

- (i) reviewed and recommended for the Board's approval the proposed resolutions for re-election of the retiring directors at 2019 Annual General Meeting;
- (ii) reviewed the structure, size, composition and the diversity policy of the Board and assessed the independence of each INED; and
- (iii) reviewed and recommended for the Board's approval on the appointment/reappointment of executive Directors and renewal of the terms of appointment of the INEDs for one year commencing from 1 January 2021.

Executive Committee

The Executive Committee has been established since February 2013. During the year of 2020, the Executive Committee consisted of one member, including Mr. YANG Lijun (Chairman of the Committee).

The Executive Committee is vested with all the general powers of management and control of the activities of the Group as are vested in the Board, save for those matters which are reserved for the Board's decision and approval pursuant to the written terms of reference of the Executive Committee. The Executive Committee will meet as and when necessary to discuss the operating affairs of the Group and may also deal with matters by way of circulation. The Executive Committee plays a complementary role to undertake and supervise the day-to-day management of the Group and is empowered:

- (i) to formulate and implement policies for the business activities, internal control and administration of the Group; and
- (ii) to plan and decide on strategies to be adopted for the business activities of the Group within the overall strategy of the Group as determined by the Board.

There was no Executive Committee meeting held in the year 2020 as most of the day-to-day operation and management decisions were vested in and approved by the Board.

Corporate Governance Functions

The Board as a whole is responsible for performing the corporate governance duties including:

- (i) to develop and review the Company's policies and practices and make recommendation to the Board on corporate governance matters;
- (ii) to review and monitor the training and continuous professional development of directors and senior management;
- (iii) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (iv) to develop, review and monitor the code of conduct applicable to employees and directors; and
- (v) to review the Company's compliance with the code and disclosure in the Corporate Governance Report.

Corporate Governance Report

In 2020, there were four (4) out of the ten (10) Board meetings held to deal with corporate governance functions such as review of periodic management accounts and internal controls of the Group.

Board Diversity Policy

On 28 August 2013, the Board has adopted a board diversity policy (the “Policy”) that sets out the Company’s approach to achieve diversity on the Board. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. Details of the Policy can be found on the Company’s website at www.tfginternationalgroup.com.

For the year ended 31 December 2020, the Board had two female members out of six members. The Board is characterised by diversity whether considered in terms of gender, professional background, knowledge and skills.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors as set out in Appendix 10 of the Listing Rules as its own code of conduct regarding securities transactions by the Directors of the Company. Having made specific enquiry to the Directors, all the Directors confirmed that they had complied with the required standards as set out in the Model Code during the year ended 31 December 2020.

ACCOUNTABILITY AND AUDIT

Financial Reporting

The Board acknowledges its responsibilities of the preparation of the financial statements of the Group in accordance with statutory requirements and applicable accounting standards, and to report on material uncertainties, if any, relating to events or conditions that may cast significant doubt upon the Group’s ability to continue preparing the accounts on a going concern basis. The Board also ensure the timely publication of the financial statements of the Group.

The statement of external auditor of the Company, CCTH CPA Limited, about their reporting responsibilities on the financial statements of the Group is set out in the Independent Auditor’s Report.

The Board confirms that, to the best of their knowledge, information and belief, having made all reasonable enquiries, they are not aware of any material uncertainties relating to events or conditions that may cast significant doubt about the Company’s ability to continue preparing the financial statements on the assumption that the Group will continue as a going concern.

Risk Management and Internal Control

The Board acknowledges its responsibility to ensure that the Company establishes and maintains appropriate and effective risk management and internal control systems to evaluate the risks that the Company is willing to take in achieving the Company’s objectives, and safeguard the Group’s assets at all times. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Group's risk management framework consists of the Board, the Audit Committee and the senior management of the Group. The Board would (1) determine and identify the risks that would have material impact on the achievement of strategies and business objectives of the Group, (2) evaluate the effectiveness of the Group's risk management and internal control systems to monitor the operation of controls, (3) monitor the status of compliance with rules, laws and regulations such as compliance with Listing Rules, and (4) provide directions in identifying, evaluating and managing significant risks. The review of the risk management and internal control systems of the Group was through the engagement of external audit professional with the support of the Audit Committee on an ongoing basis pursuant to code provision C.2. The review would be conducted annually and cover each of the twelve months of the year. A risk management and internal control review report will be submitted to the Audit Committee and the Board for review once a year.

The Company did not have its in-house internal audit function. The Board is of the view that there is no immediate need to set up an internal audit department of the Group because of the size, nature and complexity of the Group's business.

In 2020, the Board, through the engagement of external audit professional with the support of the Audit Committee, evaluated the internal control system of the Group. Apart from that, there was a review of adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting functions, and the training programmes and budget by the Audit Committee in the year of 2020. A report of the review of risk management and internal control systems for the year of 2020 was submitted to the Audit Committee and the Board for review. Based on the findings of the report, the Board and the Audit Committee were not aware any material weaknesses that would have adverse impact on the effectiveness and adequacy of the risk management and internal control systems of the Group. The Board considers the risk management and internal control systems of the Group are effective and adequate.

INSIDE INFORMATION

The Group provides general guidance to the Directors, the management and relevant staff to handle inside information and to ensure that the dissemination of inside information to the public is in an equal and timely manner according to the relevant laws and regulations.

Control measures implemented to ensure:

- The access of information is restricted to a limited number of employees on a need-to-know basis.
- Confidentiality agreements are in place when the Company enters into significant negotiations.
- Unauthorized access and use of inside information are strictly prohibited.
- The Directors, the management and relevant staff who are authorised to access to inside information be aware of the responsibilities to safeguard and preserve information confidentiality, and prohibited to abuse or misuse of such information.
- The Directors, the management and relevant staff who accessed to inside information are prohibited to abuse or misuse of such information.

Corporate Governance Report

External Auditors' Remuneration

The fees in respect of audit and non-audit services provided by the external auditors to the Group for the year ended 31 December 2020 is set out below:

	HK\$'000
Types of services	
Audit fees to the auditors of the Group — for current year	923
— under provision for previous years	—
Taxation services and others	—
Total	923

Company Secretary

Mr. WOO Chung Ping ("Mr. WOO") is the company secretary of the Company. His biography is depicted on page 12. All Directors have access to the advices and services of the Company Secretary. The Company Secretary is responsible for advising the Board on corporate governance matters and is responsible for ensuring that board procedures are followed and communications among Directors, shareholders and management and facilities. During the year ended 31 December 2020, Mr. WOO attended over 15 hours of relevant professional training to update his skills and knowledge to meet the training requirement set out in Rule 3.29 of the Listing Rules.

COMMUNICATION WITH SHAREHOLDERS

Shareholders' Communication Policy

The Board has adopted a Shareholders' Communication Policy reflecting mostly the current practices of the Company for communication with its Shareholders. Such policy aims at providing the Shareholders and potential investors with ready and timely access to balanced and understandable information of the Company. However, it will be reviewed regularly to ensure its effectiveness and compliance with the prevailing regulatory and other requirements.

The Company has established a number of channels for maintaining an on-going dialogue with its Shareholders including:

- (i) corporate communications such as annual reports, interim reports and circulars which are issued in printed form and are available on the Stock Exchange's website at www.hkex.com.hk and the Company's website at www.tfginternationalgroup.com;
- (ii) periodic announcements are made through the Stock Exchange and published on the respective websites of the Stock Exchange and the Company;
- (iii) corporate information and the Memorandum and Articles of Association of the Company are made available on the Company's website;

- (iv) Annual General Meeting (“AGMs”) and extraordinary general meetings (“EGMs”) provide a forum for the Shareholders to make comments and exchange views with the Directors and senior management; and
- (v) the Company’s share registrars’ serves the Shareholders in respect of share registration, dividend payment, change of Shareholders’ particulars and related matters.

Details of the Last General Meetings

The Company’s annual general meeting is a valuable forum for the Board to communicate directly with the Shareholders. Under code provision E.1.2 of the CG Code, the chairman of the Board should attend the annual general meeting of the Company. He should also invite the chairmen of the audit, remuneration, nomination and any other committees (as appropriate) to attend. In their absence, he should invite another member of the committee or failing this his duly appointed delegate to attend. These persons should be available to answer questions at the annual general meeting. Code provision A.6.7 stipulates that independent non-executive directors and other non-executive directors should attend general meetings and develop a balanced understanding of the views of shareholders.

AGM held on 28 May 2020

Due to COVID-19, Mr. Yang Lijun, Chairman of the Board did not attend the AGM held on 28 May 2020. The Board delegated this Chairman’s duty to Ms. Chan Hoi Ling, an INED to take the chair of the AGM. Chairmen of Audit Committee and Remuneration Committee were present thereat to take a balanced understanding of the views of shareholders and be available to answer any question to ensure effective communication with the Shareholders.

EGM held on 11 September 2020

Due to COVID-19, Mr. Yang Lijun, Chairman of the Board did not attend the Extraordinary General Meeting (“EGM”) held on 11 September 2020. The Board delegated this Chairman’s duty to Mr. Sung Yat Chun, an INED to take the chair of the EGM, and a non-executive director presented thereat to take a balanced understanding of the views of shareholders and be available to answer any question to ensure effective communication with the Shareholders.

The notice to Shareholders is to be sent in the case of AGM at least 20 clear business days before the meeting and to be sent at least 10 clear business days in case of all other general meetings. An explanation of the detailed procedures of conducting a poll is provided to the Shareholders at the commencement of the meeting. The Chairman answers questions from Shareholders regarding voting by way of a poll. The poll results are published in the manner prescribed under the requirements of the Listing Rules.

SHAREHOLDERS’ RIGHTS

Procedures for Shareholders to Convene an Extraordinary General Meeting (EGM)

Pursuant to the Articles of Association, the Board shall, on the requisition of the members of the Company holding at the date of the deposit of the requisition not less than one-tenth of such of the paid-up capital of the Company as at the date of the deposit carries the right of voting at general meetings of the Company, forthwith proceed duly to convene an EGM.

The requisition must state the objects of the meeting, and must be signed by the requisitionists and deposited at the Company’s principal place of business in Hong Kong, and may consist of several documents in like form, each signed by one or more requisitionists.

Corporate Governance Report

If the Board does not within 21 days from the date of the deposit of the requisition proceed duly to convene a meeting for a day not more than 28 days after the date on which the notice convening the meeting is given, the requisitionists, or any of them representing more than one-half of the total voting rights of all of them, may themselves convene a meeting, but any meeting so convened shall not be held after the expiration of 3 months from the said date.

A meeting convened under the Articles of Association by the requisitionists shall be convened in the same manner, as nearly as possible, as that in which meetings are to be convened by the Board.

Any reasonable expenses incurred by the requisitionists by reason of the failure of the Board duly to convene a meeting shall be repaid to the requisitionists by the Company, and any sum so repaid shall be retained by the Company out of any sums due or to become due from the Company by way of fees or other remuneration in respect of their services to such of the Directors as were in default.

Procedures for Putting forward Proposals at a General Meeting

Pursuant to the Articles of Association, it shall be the duty of the Company, on the requisition in writing of such number of members as is specified in Articles of Association and (unless the Company otherwise resolves) at the expense of the requisitionists:

- (a) to give to members entitled to receive notice of the next AGM notice of any resolution which may properly be moved and is intended to be moved at that meeting; and
- (b) to circulate to members entitled to have notice of any General Meeting of any statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting.

Notice of any such resolution shall be given, any such statement shall be circulated, to members of the Company entitled to have notice of the meeting sent to them, and notice of any such resolution shall be given to any other member of the Company by giving notice of the general effect of the resolution in accordance with the provisions of the Statutes.

Shareholders of the Company may make written enquiries to the Board, either by post or by facsimile, together with his/her/its contact details, such as postal address or fax, addressing to the principal place of business of the Company at Flat 403 and 405, 4/F., Kowloon City Plaza, 128 Carpenter Road, Kowloon City, Kowloon, Hong Kong or facsimile number (852) 3188 6631.

Procedures for Proposing a Person for Election a Director

As regards the procedure for proposing a person for election as a Director, please refer to the procedures made available under the “Corporate Governance” section (“Procedure for election of Directors” sub-section) of the Company’s website at www.tfginternationalgroup.com.

Procedures for Directing Shareholders' Enquiries to the Board

Enquiries of shareholders can be sent to the Company either by email at finance@tfginternationalgroup.com (for finance matters) and/or cosec@tfginternationalgroup.com (for company secretarial matters) or by post to the Company's principle place of business at Flat 403 and 405, 4/F., Kowloon City Plaza, 128 Carpenter Road, Kowloon City, Kowloon, Hong Kong.

Shareholders may also make enquiries with the Board at the general meetings of the Company.

INVESTOR RELATIONS

The Company considers effective communication with shareholders is essential for enhancing investor relations and investor understanding of the Group's business. The Company endeavors to maintain an on-going dialogue with shareholders and particularly, through annual general meeting and other general meetings. The website of the Company at www.tfginternationalgroup.com has provided an effective communication platform to the public and the shareholders. There was no change of the Company's Memorandum and Articles of Association during the year of 2020.

CORPORATE GOVERNANCE ENHANCEMENT

Enhancing corporate governance is not simply a matter of applying and complying with the CG Code but also about promoting and developing an ethical and healthy corporate culture. We will continue to review and, where appropriate, improve our current practices on the basis of our experience, regulatory changes and developments. Any views and suggestions from our Shareholders to promote and improve our transparency are also welcome.



CCTH CPA LIMITED
中正天恆會計師有限公司

TO THE SHAREHOLDERS OF

TFG International Group Limited

(incorporated in the Cayman Islands with limited liability)

Opinion

We have audited the consolidated financial statements of TFG International Group Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 48 to 133, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment assessment of trade receivables

Refer to Note 28 to the consolidated financial statements.

Key audit matter

At 31 December 2020, the Group's gross trade receivables are HK\$92,610,000, of which impairment losses amounted to HK\$91,873,000 had been recognised up to that date.

Assessment of the impairment loss of trade receivables involved management judgment of the allowance for doubtful debts for trade receivables. The ability of the debtors to repay the Group depends on customer-specific and market conditions which involve inherent uncertainty.

We have identified impairment assessment of trade receivables as a key audit matter due to the magnitude of the receivables and the estimation and judgments involved in the determination of the recoverable amounts of these receivables.

How the matter was addressed in our audit

Our procedures in relation to management's impairment assessment on trade receivables included:

- We obtained an understanding of the design, implementation and operating effectiveness of management's internal controls relating to credit control, debt collection and making provisions for doubtful debts.
- We assessed the classification and accuracy of individual balances in trade receivables ageing report by testing the underlying invoices on a sample basis.
- We assessed subsequent settlement of receivable balances. Where settlement had not been received subsequent to the year end date, we obtained an understanding of the basis of management's judgments about the recoverability of the outstanding receivables and evaluate the allowance for doubtful debts made by management for these individual balances.
- We assessed the historical accuracy of the estimates made by the management for the allowance for doubtful debts.
- We assessed the appropriateness of the expected credit loss positioning methodology, by examining the key data inputs on a sample bases, to assess their accuracy and completeness, and challenging the assumptions, including both historical and forward-looking information, used to determine the expected credit loss.

Independent Auditor's Report

Impairment assessment of property, plant and equipment, right-of-use assets and licensing rights

Refer to Note 17, Note 18 and Note 21 to the consolidated financial statements.

Key audit matter

At 31 December 2020, the carrying amounts of the Group's property, plant and equipment, right-of-use assets and licensing rights are approximately HK\$217,223,000, HK\$49,076,000 and HK\$10,200,000 respectively. Substantially all of these assets are attributable to the Group's hotel business in the People's Republic of China.

Management conducted impairment assessment of the tangible and intangible assets attributable to the hotel business based on the fair value less costs of disposal of the Group's hotel property, by reference to the valuation carried out by an external valuer.

We identified impairment assessment of these tangible and intangible assets as a key audit matter due to the magnitude of these assets and the estimation and judgments involved in the impairment assessment.

How the matter was addressed in our audit

Our procedures in relation to the impairment assessment on property, plant and equipment, right-of-use assets and licensing rights attributable to the hotel business included:

- We obtained an understanding of the management's basis of impairment assessment of the related assets.
- We evaluated the external valuer's independence, competence, capabilities and objectivity.
- We assessed the methodologies used by the management and external valuer for the estimation of the fair value of the Group's hotel property.
- We checked, on a sample basis, the accuracy and relevance of the data and information provided by management to the external valuer.

Impairment assessment of properties under development

Refer to Note 20 to the consolidated financial statements.

Key audit matter

As at 31 December 2020, the carrying amount of the Group's properties under development is approximately HK\$1,499,271,000 which are stated at cost.

Management of the Group has performed impairment assessment on the properties under development, which is based on recoverable amount by reference to their estimated sales prices valued by the external property valuer.

We identified the impairment assessment of the Group's properties under development as a key audit matter due to the significant judgments involved in the determination of the recoverable amount of the properties and the significance of their carrying amount to the consolidated financial statements.

How the matter was addressed in our audit

Our procedures in relation to the impairment assessment of the properties under development included:

- We obtained an understanding of the management assessment of impairment of the properties under development.
- We evaluated the independence, competence, capabilities and objectivity of the external property valuer.
- We obtained an understanding of the valuation process and techniques adopted by the external property valuer to assess if they are consistent with industry norms.
- We made enquiry of the external property valuer to assess the reasonableness of the significant unobservable inputs and the accuracy of the source data adopted by the management and the external property valuer by comparing them, on a sample basis, to publicly available information of similar comparable properties and our knowledge of the real estate industry.

Independent Auditor's Report

Impairment of properties held for sale under development

Refer to Note 24 to the consolidated financial statements.

Key audit matter

At 31 December 2020, the carrying amounts of the properties held for sale under development is HK\$1,682,818,000.

Impairment assessment of these properties held for sale under development is based on management judgment of net realisable value of the properties.

We have identified the impairment of the properties held for sale under development as a key audit matter due to the magnitude of the properties and the management judgments involved in the estimation of the net realisable value.

How the matter was addressed in our audit

Our procedures in relation to the impairment assessment of the properties held for sale under development included:

- We obtained an understanding of the design, implementation and operating effectiveness of key internal controls around the property development cycle with particular focus on controls over cost budgeting and periodic review, sources of impairment assessment data and calculation of impairment provisions.
- For construction costs to be incurred for properties under development, we assessed the reasonableness of the latest budgets of total construction costs and checked, on a sample basis, the construction costs to supporting documents.
- For the forecast of future sales, we compared the expected sale prices of properties, on a sample basis, to the contracted sales price of the properties with comparable locations and conditions, where applicable.
- We checked the reasonableness and calculation of the net realisable value of the properties prepared by the management.

Valuation of investment properties

Refer to Note 19 to the consolidated financial statements.

Key audit matter

As at 31 December 2020, the carrying amount of the Group's investment properties is HK\$24,127,000.

All of the Group's investment properties are stated at fair value. The fair value valuations, which were carried out by an external property valuer, are based on income capitalisation method that involve management's significant judgment of unobservable inputs. Details of the valuation techniques and significant unobservable inputs used in the valuations are disclosed in Note 19 to the consolidated financial statements.

We focused on the valuation of investment properties as a key audit matter due to the significance of the carrying amounts to the consolidated financial statements as a whole, combined with the significant judgments associated in the determination of the fair value.

How the matter was addressed in our audit

Our procedures in relation to the valuation of the investment properties included:

- We evaluated the independence, competence, capabilities and objectivity of the external property valuer;
- We obtained an understanding of the valuation process and techniques adopted by the external property valuer to assess if they are consistent with industry norms; and
- We made enquiry of the external property valuer to assess the reasonableness of the significant unobservable inputs and the accuracy of the source data adopted by the management and the external property valuer by comparing them, on a sample basis, to where relevant, existing tenancy profiles, publicly available information of similar comparable properties and our knowledge of the real estate industry.

Independent Auditor's Report

Business combination

Refer to Note 43 to the consolidated financial statements.

Key audit matter

During the year, the Group acquired 100% equity interest in Eway International Investment Limited ("Eway International"), for a consideration of HK\$108,600,000. In determining the fair value of the assets and liabilities of Eway International and its subsidiaries acquired, management reviewed in details the nature of such assets and liabilities and the basis of estimating their fair value.

We focused on this area because accounting for acquisition requires the identification and valuation of assets and the allocation of purchase price to the assets and liabilities acquired, which involves a number of judgments and assumptions.

How the matter was addressed in our audit

Our procedures in relation to the recognition of the business combination included:

- We considered and challenged management's assessment of the appropriate accounting treatment and the identification and valuation of assets and the allocation of purchase price to the assets and liabilities acquired.
- We have also considered the adequacy of the Group's disclosure in respect of the acquisition in notes to the consolidated financial statements.

Impairment assessment of goodwill

Refer to Note 22 to the consolidated financial statements.

Key audit matter

As at 31 December 2020, the carrying amount of the Group's goodwill is approximately HK\$50,290,000. Management conducted impairment assessment of the Group's goodwill and concluded that no impairment loss is required to be made based on the value in use of the respective cash-generating unit by reference to its business valuation as valued by external valuer.

We focused on the impairment assessment of the goodwill as the magnitude of this goodwill is significant and management assessment of the value in use of the cash-generating units (CGUs) involves judgments and estimates about the future results of the business, key assumptions including revenue growth rate, long-term growth rate and the discount rates applied to future cash flow forecast.

How the matter was addressed in our audit

Our procedures in relation to management's impairment assessment on the goodwill included:

- We evaluated and challenged the composition of the Group's future cash flow forecast in each CGU, and the process by which they were drawn up, including testing the underlying value in use calculation.
- We challenged the key assumptions including revenue growth rate by comparing the current year's actual results with future plans. We considered the appropriateness of the discount rates adopted by management.
- We have also considered the adequacy of the disclosure of impairment assessments of the goodwill set out in notes to the consolidated financial statements.

Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report

Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

CCTH CPA Limited

Certified Public Accountants

Hong Kong, 18 March 2021

Yim Kai Pung, David

Practising certificate number: P02324

Unit 1510–1517, 15/F., Tower 2

Kowloon Commerce Centre

No.51 Kwai Cheong Road

Kwai Chung, N.T.

Hong Kong

Consolidated Statement of Profit or Loss

For the year ended 31 December 2020

	<i>Notes</i>	2020 HK\$'000	2019 HK\$'000
REVENUE	8	22,360	34,466
Cost of sales	11	(7,192)	(11,106)
Gross profit		15,168	23,360
Other income and gains	9	18,371	4,379
Selling expenses		(18,258)	(14,405)
Administrative and other expenses		(101,387)	(91,669)
Gain/(loss) on change in fair value of investment properties	19	3,194	(6,066)
Impairment of property, plant and equipment	17	(35,490)	(57,268)
Impairment of right-of-use assets	18	–	(2,203)
Impairment of licensing rights	21	(3,219)	(2,863)
Impairment of properties held for sale under development	24	–	(8,823)
Impairment of trade receivables	28	(8,193)	(8,882)
Finance costs	10	(86,779)	(69,333)
LOSS BEFORE TAX	11	(216,593)	(233,773)
Income tax (expense)/credit	12	(162)	12,434
LOSS FOR THE YEAR		(216,755)	(221,339)
Loss for the year attributable to:			
Owners of the Company		(217,714)	(202,376)
Non-controlling interests		959	(18,963)
		(216,755)	(221,339)
		HK cents	HK cents
LOSS PER SHARE	16		
— Basic		(3.13)	(2.91)
— Diluted		N/A	N/A

Consolidated Statement of Comprehensive Income

For the year ended 31 December 2020

	2020	2019
	HK\$'000	HK\$'000
LOSS FOR THE YEAR	(216,755)	(221,339)
OTHER COMPREHENSIVE INCOME/(LOSS)		
Items that may be subsequently reclassified to profit or loss:		
Exchange differences arising on translation of foreign operations	29,904	(10,057)
Total other comprehensive income/(loss) for the year, net of tax	29,904	(10,057)
TOTAL COMPREHENSIVE LOSS FOR THE YEAR	(186,851)	(231,396)
Total comprehensive loss for the year attributable to:		
Owners of the Company	(189,684)	(211,300)
Non-controlling interests	2,833	(20,096)
	(186,851)	(231,396)

Consolidated Statement of Financial Position

At 31 December 2020

	<i>Notes</i>	2020 HK\$'000	2019 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	17	217,223	268,256
Right-of-use assets	18	49,076	52,146
Investment properties	19	24,127	18,400
Properties under development	20	1,499,271	506,399
Licensing rights	21	10,200	15,842
Goodwill	22	50,290	–
Pledged bank balances	23	1,056	989
TOTAL NON-CURRENT ASSETS		1,851,243	862,032
CURRENT ASSETS			
Properties held for sale under development	24	1,682,818	688,752
Properties held for sale	25	1,496	2,630
Deposit for acquisition of land for development	26	–	89,152
Inventories	27	1,224	4
Trade receivables	28	737	3,586
Prepayments, deposits and other receivables	29	134,761	38,031
Restricted bank balances	30	255,835	35,740
Cash and cash equivalents	31	82,839	56,129
TOTAL CURRENT ASSETS		2,159,710	914,024
TOTAL ASSETS		4,010,953	1,776,056
CURRENT LIABILITIES			
Trade payables, other payables and accruals	33	904,595	206,975
Amount due to non-controlling interest	34	64,217	164,217
Amount due to a director	35	3,500	–
Loans and borrowings — due within one year	36	375,372	357,516
Contract liabilities	37	754,137	59,486
TOTAL CURRENT LIABILITIES		2,101,821	788,194
NET CURRENT ASSETS		57,889	125,830
TOTAL ASSETS LESS CURRENT LIABILITIES		1,909,132	987,862

Consolidated Statement of Financial Position

At 31 December 2020

	<i>Notes</i>	2020 HK\$'000	2019 HK\$'000
NON-CURRENT LIABILITIES			
Loans and borrowings — due after one year	36	1,411,902	562,400
Amount due to a director	35	31,910	—
Promissory note payable	38	107,427	—
Lease liabilities	39	—	822
Deferred tax liabilities	40	150,426	30,322
TOTAL NON-CURRENT LIABILITIES		1,701,665	593,544
NET ASSETS			
Share capital	41	69,464	69,464
Reserves		83,275	272,959
Equity attributable to owners of the Company		152,739	342,423
Non-controlling interests		54,728	51,895
TOTAL EQUITY		207,467	394,318

YANG Lijun
Director

YU Shunhui
Director

The Notes on pages 55 to 133 form part of these consolidated financial statements.

Consolidated Statement of Changes in Equity

For the year ended 31 December 2020

	Attributable to owners of the Company									
	Share capital HK\$'000	Share premium account HK\$'000	Property revaluation reserve HK\$'000	Foreign currency translation reserve HK\$'000	Capital reduction reserve HK\$'000	Other reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000	Non-controlling interests HK\$'000	Total HK\$'000
At 1 January 2019	69,464	778,892	6,600	(28,199)	191,925	19,154	(484,113)	553,723	71,991	625,714
Loss for the year	-	-	-	-	-	-	(202,376)	(202,376)	(18,963)	(221,339)
Other comprehensive income/ (loss) for the year	-	-	-	(8,924)	-	-	-	(8,924)	(1,133)	(10,057)
Total comprehensive income/ (loss) for the year	-	-	-	(8,924)	-	-	(202,376)	(211,300)	(20,096)	(231,396)
At 31 December 2019	69,464	778,892	6,600	(37,123)	191,925	19,154	(686,489)	342,423	51,895	394,318
At 1 January 2020	69,464	778,892	6,600	(37,123)	191,925	19,154	(686,489)	342,423	51,895	394,318
(Loss)/profit for the year	-	-	-	-	-	-	(217,714)	(217,714)	959	(216,755)
Other comprehensive income/ (loss) for the year	-	-	-	28,030	-	-	-	28,030	1,874	29,904
Total comprehensive income/ (loss) for the year	-	-	-	28,030	-	-	(217,714)	(189,684)	2,833	(186,851)
At 31 December 2020	69,464	778,892	6,600	(9,093)	191,925	19,154	(904,203)	152,739	54,728	207,467

Consolidated Statement of Cash Flows

For the year ended 31 December 2020

	<i>Notes</i>	2020 HK\$'000	2019 HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Loss for the year		(216,755)	(221,339)
Income tax expense/(credit)	12	162	(12,434)
Loss before tax		(216,593)	(233,773)
Adjustments for:			
Finance costs	10	86,779	69,333
Bank interest income	9	(1,003)	(1,070)
Other interest income	9	(11,885)	–
Write off of other payables and accruals	9	(1,158)	–
Depreciation of property, plant and equipment	11	23,391	28,927
Depreciation of right-of-use assets	11	2,540	2,890
Amortisation of licensing rights		2,470	2,902
Impairment of licensing rights		3,219	2,863
Impairment of property, plant and equipment		35,490	57,268
Impairment of trade receivables		8,193	8,882
Impairment of right-of-use assets		–	2,203
Impairment of properties held for sale under development		–	8,823
Gain on termination of leases	9	(10)	(114)
(Gain)/loss on change in fair value of investment properties		(3,194)	6,066
Loss on disposal of property, plant and equipment	11	189	575
Net foreign exchange losses		1,311	1,118
Operating cash flows before working capital changes		(70,261)	(43,107)
Increase in properties held for sale under development		(450,805)	(149,007)
Decrease in properties held for sale		–	279
Decrease in deposit for acquisition of land for development		93,068	–
(Increase)/decrease in inventories		(1,220)	22
Increase in trade receivables		(5,840)	(6,357)
Increase in prepayments, deposits and other receivables		(82,031)	(16,766)
Increase in restricted bank balances		(206,068)	(35,740)
Increase in trade payables, other payables and accruals		543,432	76,322
Increase in contract liabilities		593,471	65,719
Decrease in amount due to non-controlling interest		(100,000)	–
Cash generated from/(used in) operating activities		313,746	(108,635)
Income tax paid		(206)	–
Net cash generated from/(used in) operating activities		313,540	(108,635)

Consolidated Statement of Cash Flows

For the year ended 31 December 2020

	<i>Notes</i>	2020 HK\$'000	2019 HK\$'000
Net cash generated from/(used in) operating activities		313,540	(108,635)
CASH FLOWS FROM INVESTING ACTIVITIES			
Bank and other interest income received		12,888	1,070
Purchase of property, plant and equipment		(2,045)	(1,054)
Proceeds from disposal of property, plant and equipment		1,179	–
(Increase)/decrease in pledged bank balances		(1)	21,066
Acquisition of subsidiaries	43	75,476	–
Deposits for acquisition of land for development refunded		–	1,724
Additions to properties under development		(336,898)	(185,910)
Decrease in investment in wealthy management products		–	6,832
Net cash used in investing activities		(249,401)	(156,272)
CASH FLOWS FROM FINANCING ACTIVITIES			
Drawdown of loans and borrowings	44	647,852	349,913
Repayment of loans and borrowings	44	(560,492)	(5,403)
Payment of lease liabilities	44	(695)	(889)
Interest paid	44	(131,993)	(77,254)
Drawdown of loans from directors	44	37,863	–
Repayment of loans from directors	44	(34,000)	–
Net cash (used in)/generated from financing activities		(41,465)	266,367
NET INCREASE IN CASH AND CASH EQUIVALENTS		22,674	1,460
Effect of foreign exchange rate changes, net		4,036	396
Cash and cash equivalents at 1 January		56,129	54,273
CASH AND CASH EQUIVALENTS AT 31 DECEMBER	31	82,839	56,129

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

1. CORPORATE INFORMATION

TFG International Group Limited (the “Company”) was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of the Cayman Islands. The registered office and principal place of business of the Company are located at Whitehall House, 238 North Church Street, George Town, Grand Cayman KY1-1102, Cayman Islands and Flat 403 and 405, 4th Floor, Kowloon City Plaza, 128 Carpenter Road, Kowloon City, Kowloon, Hong Kong respectively. The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

During the year, the Group’s activities mainly comprised properties development and hotel business in the People’s Republic of China (the “PRC”).

2. BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. The consolidated financial statements have been prepared under the historical cost convention except for investment properties which have been measured at fair value.

The Company’s functional currency is Renminbi (“RMB”) as the operations of the Group are mainly carried out in the PRC. These consolidated financial statements are presented in Hong Kong dollars and all values are rounded to the nearest thousand except when otherwise indicated.

3. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS

New and amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the Amendments to References to the Conceptual Framework in HKFRS Standards and the following amendments to HKFRSs issued by the HKICPA for the first time, which are mandatorily effective for the annual period beginning on or after 1 January 2020 for the preparation of the consolidated financial statements:

Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform

Except as described below, the application of the Amendments to References to the Conceptual Framework in HKFRS standards and the amendments to HKFRSs in the current year had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

3. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (continued)

New and amendments to HKFRSs that are mandatorily effective for the current year (continued)

Impacts on application of Amendments to HKFRS 3 Definition of a Business

The Group has applied the amendments for the first time in the current year. The amendments clarify that while businesses usually have outputs, outputs are not required for an integrated set of activities and assets to qualify as a business. To be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.

The amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs. The amendments also introduce additional guidance that helps to determine whether a substantive process has been acquired.

In addition, the amendments introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. Under the optional concentration test, the acquired set of activities and assets is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. The election on whether to apply the optional concentration test is available on transaction-by-transaction basis.

The amendments had no impact on the consolidated financial statements of the Group but may impact future periods should the Group make any acquisition.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

4. ISSUED BUT NOT YET EFFECTIVE HKFRSs

Up to the date of approval of these consolidated financial statements, the HKICPA has issued the following amendments, new standards and interpretations which are not yet effective for the year ended 31 December 2020 and which have not been early adopted in these consolidated financial statements.

HKFRS 17	Insurance Contracts and the related Amendments ¹
Amendment to HKFRS 16	Covid-19-Related Rent Concessions ⁴
Amendments to HKFRS 3	Reference to the Conceptual Framework ²
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform — Phase 2 ⁵
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ³
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) ¹
Amendments to HKAS 16	Property, Plant and Equipment — Proceeds before Intended Use ²
Amendments to HKAS 37	Onerous Contracts — Cost of Fulfilling a Contract ²
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018–2020 ²

¹ Effective for annual periods beginning on or after 1 January 2023.

² Effective for annual periods beginning on or after 1 January 2022.

³ Effective for annual periods beginning on or after a date to be determined.

⁴ Effective for annual periods beginning on or after 1 June 2020.

⁵ Effective for annual periods beginning on or after 1 January 2021.

The directors of the Company anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Subsidiaries

A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Company has power over the investee; the Group is exposed, or has rights, to variable returns from its involvement with the investee; and the Group has the ability to affect those returns through its power over the investee (i.e. existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- i the contractual arrangement with the other vote holders of the investee;
- ii rights arising from other contractual arrangements; and
- iii the Group's voting rights and potential voting rights.

The results of subsidiaries are included in the Company's statement of profit or loss to the extent of dividends received and receivable. The Company's investments in subsidiaries that are not classified as held for sale in accordance with HKFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are stated at cost less any impairment losses.

(b) Business combination and goodwill

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(b) Business combination and goodwill (continued)

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of HKFRS 9 is measured at fair value with changes in fair value either recognised in profit or loss or as a change to other comprehensive income. If the contingent consideration is not within the scope of HKFRS 9, it is measured in accordance with the appropriate HKFRS. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any identified impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the disposed operation and the portion of the cash-generating unit retained.

Acquisition of a subsidiary not constituting a business

When the Group acquires a group of assets and liabilities that do not constitute a business, the Group identifies and recognises the individual identifiable assets acquired and liabilities assumed by allocating the purchase price first to financial assets/financial liabilities at the respective fair values, the remaining balance of the purchase price is then allocated to the other identifiable assets and liabilities on the basis of their relative fair values at the date of purchase. Such a transaction does not give rise to goodwill or bargain purchase gain.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 — based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 — based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required, the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the consolidated statement of profit or loss in the period in which it arises.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the consolidated statement of profit or loss in the period in which it arises.

(e) Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the consolidated statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Property, plant and equipment and depreciation (continued)

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings	2% to 5%
Furniture, fixtures and equipment	20% to 50%
Motor vehicles	20%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the consolidated statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

(f) Intangible assets (other than goodwill)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. After initial recognition, an intangible asset shall be carried at its cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least once each financial year.

The Group's intangible asset mainly consists of licensing rights.

(g) Leases

Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified or arising from business combinations on or after the date of initial application, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Leases (continued)

The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, including contract for acquisition of ownership interests of a property which includes both leasehold land and non-lease building components, unless such allocation cannot be made reliably.

As a practical expedient, leases with similar characteristics are accounted on a portfolio basis when the Group reasonably expects that the effects on the consolidated financial statements would not differ materially from individual leases within the portfolio.

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases that have a lease term of twelve months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.

Right-of-Use Assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Leases (continued)

The Group as a lessee (continued)

Right-of-Use Assets (continued)

When the Group obtains ownership of the underlying leased assets at the end of the lease term, upon exercising purchase options, the cost of the relevant right-of-use assets and the related accumulated depreciation and impairment loss are transferred to property, plant and equipment.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments includes:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

Variable lease payments that reflect changes in market rental rates are initially measured using the market rental rates as at the commencement date. Variable lease payments that do not depend on an index or a rate are not included in the measurement of lease liabilities and right-of-use assets, and are recognised as expense in the period in which the event or condition that triggers the payment occurs.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Leases (continued)

The Group as a lessee (continued)

Lease liabilities (continued)

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use assets. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Leases (continued)

The Group as a lessor

When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income is accounted for on a straight-line basis over the lease terms and is included in other income and gains due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term except for investment properties measured under fair value model.

(h) Investment properties

Investment properties are properties held to earn rental income and/or for capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes; or for sale in the ordinary course of business.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are stated at fair value. Gains or losses arising from changes in the fair value of investment properties are included in profit or loss in the year in which they arise. An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal.

If a property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under "Property, plant and equipment and depreciation" up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is accounted for as movements in the property revaluation reserve.

If a property held for sale becomes an investment property, the Group accounts for such property in accordance with the policy stated under "Properties held for sale and properties held for sale under development" up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is included in the profit or loss.

(i) Properties under development

Properties under development is stated at cost less impairment losses, if any. Cost of the properties includes purchase consideration, acquisition costs, development expenditure, interest and other direct costs attributable to such properties.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Properties held for sale and properties held for sale under development

Properties held for sale and properties held for sale under development are stated at the lower of cost and net realisable value. Net realisable value is determined by reference to sale proceeds received after the year end date less selling expenses, or by management estimates based on prevailing market condition.

Costs of properties include acquisition costs, development expenditure, interest and other direct costs attributable to such properties. The carrying values of properties held by subsidiaries are adjusted in the consolidated financial statements to reflect the Group's actual acquisition costs where appropriate.

(k) Inventories

Inventories comprising hygiene products, foodstuffs, beverages and other consumables are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis and comprises costs of purchase and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

(l) Financial instruments

Financial assets

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses on change in fair value will either be recorded in profit or loss or other comprehensive income. For investments in equity investments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

Interest income from a financial asset is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Dividend income is recognised when the right to receive payment is established.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(I) Financial instruments (continued)

Financial assets (continued)

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are recorded in profit or loss.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset.

Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are recognised in the consolidated statement of profit or loss and are included in "other losses". Interest income from these financial assets is included in finance income or other income using the effective interest method.

Equity investments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to recognise fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Where the Group elected to present equity investments at fair value through profit or loss, changes in the fair value of financial assets are recognised in the consolidated statement of profit or loss and are included in other gains/(losses).

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(I) Financial instruments (continued)

Financial assets (continued)

(iv) Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 54 details how the Group determines whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

Financial liabilities

(i) Initial recognition and measurement

Financial liabilities at initial recognition are classified as financial liabilities at fair value through profit or loss, or financial liabilities at amortised cost, as appropriate.

All financial liabilities are recognised initially at fair value, net of directly attributable transaction costs.

The Group's financial liabilities at amortised cost include trade payables, other payables and accruals, amount due to non-controlling interest, amount due to a director, promissory note payable, lease liabilities and loans and borrowings.

(ii) Subsequent measurement

After initial recognition, financial liabilities are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

(iii) Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the consolidated statement of profit or loss.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(l) Financial instruments (continued)

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

(m) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

(n) Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the consolidated statement of profit or loss.

(o) Contract liabilities

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue (see Note 5(s)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity. Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and a joint venture, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and a joint venture, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Income tax (continued)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(q) Employee benefits

Employee leave entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the reporting date.

Retirement benefits

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for all of its employees in Hong Kong. Contributions are made based on a percentage of the employees' basic salaries and are charged to the consolidated statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute certain percentages of its payroll costs to the central pension scheme. The contributions are charged to the consolidated statement of profit or loss as they become payable in accordance with the rules of the central pension scheme.

Termination benefits

Termination benefits are recognised when, and only when, the Group demonstrably commits itself to terminate employment or to provide benefits as a result of voluntary redundancy by having a detailed formal plan which is without realistic possibility of withdrawal.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(r) Foreign currency translation

Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the consolidated statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e. translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

For the preparation of the Group's consolidated financial statements, the assets and liabilities of group entities at end of the reporting period are translated into the presentation currency of the Company (i.e. Hong Kong dollar) at the exchange rates prevailing at the reporting date and their income and expenses for the year are translated into Hong Kong dollars at the average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable for the sales of properties and provision of services in the ordinary course of the Group's activities. Revenue is shown, net of discounts and after eliminating sales with the Group companies. The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Group's activities, as described below.

Revenue from contracts with customers

Revenues are recognised when or as the control of the asset is transferred to the buyer. Depending on the terms of the contract and the laws that apply to the contract, control of the asset may transfer over time or at a point in time. Control of the asset is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the buyer;
- creates and enhances an asset that the buyer controls as the Group performs; or
- do not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the asset transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the buyer obtains control of the asset.

If contracts involve the sale of multiple services, the transaction price will be allocated to each performance obligation based on their relative stand-alone selling prices. If the stand-alone selling prices are not directly observable, they are estimated based on expected cost plus a margin or adjusted market assessment approach, depending on the availability of observable information.

(i) Sales of properties

Revenue from the sales of properties held for sale in the PRC in the ordinary course of business is recognised at point in time when control of completed property is transferred to customer, being at the point that the customer obtains the control of the completed property and the Group has present right to payment and the collection of the consideration is probable.

Deposits and instalments received on properties sold prior to the date of revenue recognition are included in contract liabilities under contract liabilities in the consolidated statement of financial position.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Revenue recognition (continued)

Revenue from contracts with customers (continued)

(ii) *Licensing for hotel operations*

Revenue from sub-licence rights are recognised over the licence period in accordance with the terms stated in the licence agreements.

(iii) *Trading of hygiene products*

Revenue from trading of hygiene products is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods.

(iv) *Agency fee from property agency business*

Agency fee from property agency business is recognised when the services are rendered.

(t) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. For properties under development, for which revenue is recognised over time, the Group ceases to capitalise borrowing cost as soon as the properties are ready for the Group's intended sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(u) Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Notes to Consolidated Financial Statements

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6. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Useful lives of property, plant and equipment

The Group's management determines the estimated useful lives and related depreciation charges for the Group's property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. Management will revise the depreciation charge where useful lives are different to those previously estimated, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold.

Fair value of investment properties

In the absence of current prices in an active market for similar properties, the Group considers information from a variety of sources, including:

- (a) current prices in an active market for properties of a different nature, condition or location, adjusted to reflect those differences;
- (b) recent prices of similar properties on less active markets, with adjustments to reflect any changes in economic conditions since the dates of the transactions that occurred at those prices; and discounted cash flow projections based on reliable estimates of future cash flows, supported by the terms of any existing lease and other contracts and (when possible) by external evidence such as current market rents for similar properties in the same location and condition, and using discount rates that reflect current market assessments of the uncertainty in the amount and timing of the cash flows.

The carrying amount of investment properties at 31 December 2020 was HK\$24,127,000 (2019: HK\$18,400,000). Further details, including the key assumptions used for fair value measurement, are disclosed in Note 19.

Impairment of properties under development

Management of the Group determines on a regular basis whether the properties under development are impaired. Impairment losses on properties under development are recognised when the carrying amount of the asset exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and value in use. The fair values of the properties are estimated by reference to their expected selling prices which are affected by market conditions. The value in use calculation requires the use of estimates such as the future cash flows and discount rates.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

6. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (Continued)

Impairment of properties under development (Continued)

As at 31 December 2020, the carrying amount of properties under development is approximately HK\$1,499,271,000 (2019: HK\$506,399,000). No impairment loss of the properties under development has been recognised in respect of the current year (2019: Nil).

Amortisation of intangible assets

Intangible assets are amortised on a straight-line basis over their estimated useful lives, after taking into account their estimated residual values. The determination of the useful lives involves management's estimation. The Group assesses annually the useful lives of the intangible assets and if the expectation differs from the original estimate, each a difference may impact the amortisation charges for the future years.

Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill at 31 December 2020 was HK\$50,290,000 (2019: Nil). Further details are given in note 22.

Impairment of other tangible and intangible assets

If circumstances indicate that the carrying amount of other tangible and intangible assets may not be recoverable, the assets may be considered impaired, and an impairment loss may be recognised to reduce the carrying amounts to their recoverable amounts. The recoverable amount is the higher of the fair value less costs of disposal and the value in use. The fair value less costs of disposal is estimated by reference to comparable sales evidence and market conditions. For the value in use, expected cash flows generated by the assets are discounted to their present value, which requires significant estimates and judgments relating to level of future income and operating costs. Changes in these estimates could have significant impact on the carrying amounts of these assets and could result in additional impairment charge or reversal of impairment, if any, in future periods.

Impairment of properties held for sale under development and properties held for sale

Management assessed the recoverability of the properties held for sale under development and properties held for sale based on an estimation of the net realisable value of the underlying properties which involves, inter-alia, considerable analysis of current market price of properties of a comparable standard and location. If the actual net realisable value of the underlying properties are less than expected as a result of change in market condition and/or significant variation in the budgeted development costs, material provision for impairment losses may result.

Details of the properties held for sale under development and properties held for sale are disclosed in notes 24 and 25 respectively. No impairment loss for the properties held for sale under development (2019: HK\$8,823,000) has been recognised in profit or loss of the Group in respect of the current year and no impairment loss for the properties held for sale was recognised in the profit or loss of the Group in respect of the current year (2019: Nil).

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

6. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (Continued)

Impairment of trade and other receivables

The Group applies the simplified approach to provide for expected credit loss in respect of trade and other receivables. The provision rates are based on groupings of various debtors that have similar loss patterns and the Group's historical default rates and forward-looking information that is receivable and supportable available without undue costs or effort. At every reporting date, the historical observed default rates are reassessed and changes in the forward-looking information are considered. In addition, trade receivables with significant balances and credit impaired are assessed for expected credit loss individually. The provision for expected credit loss is sensitive to changes in estimates.

The Group uses four categories for trade and other receivables which reflect their credit risk and how the loss provision is determined. These internal credit risk ratings are aligned to external credit ratings, where possible.

The information about the expected credit loss on the Group's trade and other receivables are disclosed in note 54.

Land appreciation tax

The Group's properties in the PRC is subjected to PRC land appreciation tax. However, the implementation and settlement of the tax varies amongst different tax jurisdictions in various cities of the PRC and certain property development projects of the Group have not finalised their land appreciation tax calculations and payments with local tax authorities in the PRC. Accordingly, significant judgment is required in determining the amount of land appreciation and its related income tax. The Group recognised the land appreciation tax based on management's best estimates. The final tax outcome could be different from the amounts that were initially recorded, and these differences will impact the income tax expense and the related income tax provisions in the periods in which such tax is finalised with local tax authorities.

7. OPERATING SEGMENT INFORMATION

For management purposes, the Group identifies reportable segments, on the basis of the products and services, for internal reports about components of the Group that are regularly reviewed by the chief operation decision makers for the purpose of allocating resources to segments and assessing their performances. There are two reportable operating segments identified as follows:

- (a) Property Development Business: Property development and provision of ancillary services including agency and clubhouse operating service;
- (b) Hotel Business: Sub-licensing rights to hotel operators and related hotel management activities; and
- (c) Other Business: Trading of hygiene products.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

7. OPERATING SEGMENT INFORMATION (Continued)

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment results represent the profit or loss earned before tax before taking into account interest income from bank deposits, unallocated other income, unallocated corporate expenses (including central administration costs and directors' remuneration) and finance costs. This is the measure reported to the chief operation decision makers and the board of directors for the purposes of resource allocation and performance assessment.

	For the year ended 31 December							
	Property Development		Hotel Business		Other Business		Total	
	2020	2019	2020	2019	2020	2019	2020	2019
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Segment revenue								
Revenue from contracts with customers								
— recognised at a point of time	–	1,593	–	–	3,759	–	3,759	1,593
— recognised over time	5,136	19,300	13,465	13,573	–	–	18,601	32,873
Total segment revenue	5,136	20,893	13,465	13,573	3,759	–	22,360	34,466
Segment loss	(54,550)	(52,608)	(60,995)	(85,896)	(1,831)	–	(117,376)	(138,504)
Reconciliation:								
Other income							2,942	1,132
Bank interest income							1,003	1,070
Gain/(loss) on change in fair value of investment properties							3,194	(6,066)
Gain on termination of lease							10	114
Other unallocated expenses							(19,587)	(22,186)
Finance costs							(86,779)	(69,333)
Loss before tax							(216,593)	(233,773)

Note: There were no inter-segment sales for both of the years ended 31 December 2020 and 31 December 2019.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

7. OPERATING SEGMENT INFORMATION (continued)

	For the year ended 31 December							
	Property Development		Hotel Business		Other Business		Total	
	2020	2019	2020	2019	2020	2019	2020	2019
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Segment assets	3,367,068	1,338,934	275,562	333,735	3,889	–	3,646,519	1,672,669
Unallocated assets							364,434	103,387
Total assets							4,010,953	1,776,056
Segment liabilities	1,636,865	254,140	16,407	14,799	52	–	1,653,324	268,939
Unallocated liabilities							2,150,162	1,112,799
Total liabilities							3,803,486	1,381,738

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets are allocated to reportable segments other than investment properties, pledged bank balances, unallocated prepayments, deposits and other receivables, restricted bank balances and cash and bank balances.
- all liabilities are allocated to reportable segments other than unallocated other payables and accruals, amount due to non-controlling interest, amount due to a director, loans and borrowings, promissory note payable and deferred tax liabilities.

Other segment information

For the year ended 31 December 2020

	Property Development	Hotel Business	Other Business	Unallocated	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Additions to non-current assets	1,005,149	–	1,720	–	1,006,869
Addition to goodwill	50,290	–	–	–	50,290
Depreciation and amortisation	1,164	27,073	56	108	28,401
Impairment of property, plant and equipment	–	35,490	–	–	35,490
Impairment of right-of-use assets	–	–	–	–	–
Impairment of licensing rights	–	3,219	–	–	3,219
Impairment of properties held for sale under development	–	–	–	–	–
Impairment of trade receivables	–	8,193	–	–	8,193

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

7. OPERATING SEGMENT INFORMATION (continued)

Other segment information (continued)

For the year ended 31 December 2019

	Property Development HK\$'000	Hotel Business HK\$'000	Other Business HK\$'000	Unallocated HK\$'000	Total HK\$'000
Additions to non-current assets	189,420	–	–	–	189,420
Addition to goodwill	–	–	–	–	–
Depreciation and amortisation	1,755	32,186	–	778	34,719
Impairment of property, plant and equipment	10,273	46,995	–	–	57,268
Impairment of right-of-use assets	2,203	–	–	–	2,203
Impairment of licensing rights	–	2,863	–	–	2,863
Impairment of properties held for sale under development	8,823	–	–	–	8,823
Impairment of trade receivables	–	8,882	–	–	8,882

Note:

Additions to non-current assets excluded those relating to financial instruments and goodwill.

Geographical information

The Group operates in two main geographical areas — Hong Kong and the PRC.

	2020 HK\$'000	2019 HK\$'000
REVENUE		
— Hong Kong	–	–
— PRC	22,360	34,466
	22,360	34,466

Revenue from customers contributing over 10% of the total revenue of the Group

Individual customers contributing over 10% of the total revenue of the Group is analysed as follows:

	2020 HK\$'000	2019 HK\$'000
Customer A	12,824	12,935
Customer B	2,715	8,099

The revenue from Customer A and Customer B were derived from hotel business segment and property development segment respectively.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

8. REVENUE

Revenue represents the aggregate of income from sales of properties held for sale, sales of hygiene products, sub-licensing of operating rights, clubhouse operation services rendered and property agency income and is analysed as follows:

	2020 HK\$'000	2019 HK\$'000
Sales of properties held for sale (<i>Note</i>)	–	11,047
Sales of hygiene products	3,759	–
Licensing income	13,465	13,573
Clubhouse operating services income	–	858
Property agency income	5,136	8,988
	22,360	34,466

Disaggregated by timing of revenue recognition

	2020 HK\$'000	2019 HK\$'000
Revenue recognised:		
— Point in time	3,759	1,593
— Over time	18,601	32,873
	22,360	34,466

Note:

Revenue from the sales of properties held for sale in the PRC in the ordinary course of business is recognised at point in time when control of completed property is transferred to customer, being at the point that the customer obtains the control of the completed property and the Group has present right to payment and the collection of the consideration is probable. No revenue for sale of properties is recognised for the current year under review on over time basis as management is of the view that the sale contract does not give the Group an enforceable right to the payment for performance completed to date.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

9. OTHER INCOME AND GAINS

	2020 HK\$'000	2019 HK\$'000
Bank interest income	1,003	1,070
Other interest income (Note (a))	11,885	–
Government subsidies (Note (b))	590	–
Write off of other payables and accruals	1,158	–
Gain on termination of leases	10	114
Rental income	2,407	2,459
Others	1,318	736
	18,371	4,379

Notes:

- (a) In the prior year, the Group made deposit payments totalled RMB80,000,000 (equivalent to HK\$89,152,000) to PRC local authority for the acquisition of certain land in the PRC. During the current year, as a result of the cancellation of the land acquisition, total deposits together with interest thereon which is determined, pursuant to the relevant cancellation agreement, was refunded to the Group. Accordingly, the interest income amounted to HK\$11,885,000 was recognised for the current year and included in other income and gains.
- (b) Government subsidies was granted to the Group under the Employment Support Scheme of Anti-epidemic Fund of the Hong Kong Government.

10. FINANCE COSTS

	2020 HK\$'000	2019 HK\$'000
Interests on		
Loans and borrowings	120,836	102,219
Amounts due to directors	2,119	–
Lease liabilities	51	101
Promissory note (Note 38)	3,007	–
	126,013	102,320
Less: Amount capitalised on properties under development (Notes 20 and 24)	(39,234)	(32,987)
	86,779	69,333

The borrowing costs have been capitalised at the rates ranged from 8.8% to 13% (2019: 13%) per annum.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

11. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

	2020 HK\$'000	2019 HK\$'000
Cost of sales		
Cost of properties sold	–	4,915
Amortisation of licensing rights	2,470	2,902
Cost of inventories sold	2,579	474
Property agency service charges	2,143	2,815
	7,192	11,106
Depreciation of property, plant and equipment	23,391	28,927
Depreciation of right-of-use assets	2,540	2,890
Loss on disposal of property, plant and equipment	189	575
Rental expenses for short-term leases	4,028	5,595
Auditors' remuneration	923	887
Employee benefit expenses (including directors' remuneration)		
— Wages and salaries	22,673	22,518
— Retirement benefits scheme contributions	809	596
Exchange (gains)/losses, net	(10,915)	3,865

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

12. INCOME TAX (EXPENSE)/CREDIT

- (a) No provision for Hong Kong profits tax has been made in the consolidated financial statements as the Group has no assessable profit arising in Hong Kong for both of the years presented.

PRC enterprise income tax is calculated at 25% (2019: 25%) of the profits of the group entities in the PRC.

	2020 HK\$'000	2019 HK\$'000
Current tax expense		
PRC enterprise income tax	(206)	–
Deferred tax credit (<i>Note 40</i>)	44	12,434
Income tax (expense)/credit	(162)	12,434

- (b) The income tax credit/expense can be reconciled to the loss before tax per the consolidated statement of profit or loss as follows:

	2020 HK\$'000	2019 HK\$'000
Loss before tax	(216,593)	(233,773)
Tax at statutory tax rates applicable in the respective countries (or jurisdictions)	(49,484)	(47,456)
Income not subject to tax	(12,823)	(2,508)
Expenses not deductible for tax	20,156	21,938
Tax losses not recognised for the year	42,357	28,026
Tax effect of temporary differences previously recognised	(44)	(12,434)
Income tax (expense)/credit	162	(12,434)

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

13. DIRECTORS' REMUNERATION

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of information about benefits of Directors) Regulation are as follows:

	2020 HK\$'000	2019 HK\$'000
Fees:		
Executive directors	600	4,573
Non-executive directors	1,080	380
Independent non-executive directors	360	360
	2,040	5,313
Other emoluments:		
Executive directors:		
Basic salaries and allowances	–	–
Retirement benefits scheme contributions	12	36
Non-executive directors	–	–
Independent non-executive directors	–	–
	12	36
	2,052	5,349

The emoluments paid or payable to directors are as follows:

2020

Name of director	Directors' fees HK\$'000	Basic salaries and allowances HK\$'000	Retirement benefits scheme contributions HK\$'000	Total HK\$'000
Executive director				
YANG Lijun ¹	600	–	12	612
Non-executive directors				
WONG Kui Shing, Danny	480	–	–	480
YU Shunhui ⁴	600	–	–	600
Independent non-executive directors				
SO Wai Lam	120	–	–	120
SUNG Yat Chun	120	–	–	120
CHAN Hoi Ling	120	–	–	120
	2,040	–	12	2,052

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

13. DIRECTORS' REMUNERATION (continued)

2019

Name of director	Directors' fees HK\$'000	Basic salaries and allowances HK\$'000	Retirement benefits scheme contributions HK\$'000	Total HK\$'000
Executive directors				
YANG Lijun ¹	1,800	–	36	1,836
WAN Jianjun ²	1,158	–	–	1,158
YU Kam Hung ³	1,000	–	–	1,000
YU Shunhui ⁴	615	–	–	615
Non-executive director				
WONG Kui Shing, Danny	380	–	–	380
Independent non-executive directors				
SO Wai Lam	120	–	–	120
SUNG Yat Chun	120	–	–	120
CHAN Hoi Ling	120	–	–	120
	5,313	–	36	5,349

¹ Mr. Yang Lijun became the sole chairman of the Board with effect from 1 June 2020 and was appointed as chief executive officer of the Company with effect from 5 February 2021.

² Mr. Wan Jianjun resigned as an executive director and chief executive officer with effect from 14 January 2019 and was reappointed as executive director and chief executive officer with effect from 15 April 2019, who then resigned as executive director and chief executive officer with effect from 2 December 2019.

³ Mr. Yu Kam Hung resigned as an executive director with effect from 1 November 2019.

⁴ Mr. Yu Shunhui was re-designated as a non-executive director of the Company and stepped down as Co-Chairman of the Board and a member of the executive committee with effect from 1 June 2020.

There was no arrangement under which a director waived or agreed to waive any remuneration for the years ended 31 December 2020 and 2019. No bonus was paid to directors for the year ended 31 December 2020 and 2019.

There was no payment of discretionary compensation or compensation for loss of office in 2020 (2019: Nil).

Notes to Consolidated Financial Statements

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14. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included one (2019: three) directors, details of whose remuneration are set out in Note 13 above. Details of the remuneration for the year of the remaining four (2019: two) highest paid employees who are neither a director nor a chief executive are as follows:

	2020 HK\$'000	2019 HK\$'000
Salaries, allowances and benefits in kind	5,139	3,068
Retirement benefits scheme contributions	54	36
	5,193	3,104

The highest paid employees, neither a director nor a chief executive, whose remuneration fell within the following bands is as follows:

	Number of employees	
	2020	2019
HK\$Nil to HK\$1,000,000	1	1
HK\$1,000,001 to HK\$2,000,000	2	–
HK\$2,000,001 to HK\$2,500,000	1	1

15. LOSS ATTRIBUTABLE TO OWNERS OF THE COMPANY

The consolidated loss attributable to owners of the Company for the year amounted to HK\$270,542,000 (2019: HK\$416,266,000) has been dealt with in the financial statements of the Company (Note 42).

16. LOSS PER SHARE

The calculation of the basic loss per share is based on the loss attributable to owners of the Company amounted to HK\$217,714,000 (2019: HK\$202,376,000), and 6,946,350,040 (2019: 6,946,350,040) ordinary shares in issue during the year.

No diluted loss per share for both of the year ended 31 December 2020 and 2019 was presented as there were no potential ordinary shares in issue for both of these years.

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17. PROPERTY, PLANT AND EQUIPMENT

	Buildings HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Cost:				
At 1 January 2019	804,650	99,115	1,948	905,713
Additions	–	1,054	–	1,054
Disposals	–	(1,707)	–	(1,707)
Exchange realignment	(4,376)	(927)	(29)	(5,332)
At 31 December 2019	800,274	97,535	1,919	899,728
Additions	–	1,545	500	2,045
Disposals	–	(1,690)	–	(1,690)
Exchange realignment	13,344	2,831	106	16,281
At 31 December 2020	813,618	100,221	2,525	916,364
Accumulated depreciation and impairment:				
At 1 January 2019	453,161	94,318	1,670	549,149
Depreciation provided for the year	26,089	2,747	91	28,927
Impairment loss recognised in profit or loss	57,268	–	–	57,268
Eliminated on disposals	–	(1,132)	–	(1,132)
Exchange realignment	(1,843)	(872)	(25)	(2,740)
At 31 December 2019	534,675	95,061	1,736	631,472
Depreciation provided for the year	21,754	1,513	124	23,391
Impairment loss recognised in profit or loss	35,490	–	–	35,490
Eliminated on disposals	–	(322)	–	(322)
Exchange realignment	6,299	2,755	56	9,110
At 31 December 2020	598,218	99,007	1,916	699,141
Carrying amount:				
At 31 December 2020	215,400	1,214	609	217,223
At 31 December 2019	265,599	2,474	183	268,256

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

17. PROPERTY, PLANT AND EQUIPMENT (continued)

Notes:

- (a) The Group's buildings with the carrying amount of HK\$215,400,000 (2019: HK\$265,599,000) are pledged to a financial institution to secure the loans granted to the Group (Notes 23 and 36).
- (b) During the year, the Group carried out a review of the recoverable amount of the hotel buildings together with the related right-of-use assets, (note 18) and licencing rights (note 21) (together the "Hotel Operation Cash-generating Unit"). The recoverable amount of the Hotel Operation Cash-generating Unit as at 31 December 2020 was determined based on the fair value of the related hotel property less costs of disposal, by reference to the valuation carried out by Messrs. B.I. Appraisals Limited, an independent qualified professional valuer not connected with the Group, who are the members of The Hong Kong Institute of Surveyors.

Valuation of the hotel property was determined using direct comparison method by reference to comparable sales evidence as available in the relevant market and, where appropriate, on the basis of capitalisation of the net rental (licensing) income with due allowance for the reversionary income potential of the hotel building, with 7% yield over the terms approximately 5.44 years and the management's best estimates achievable assuming that the hotel is operated by market participants.

The significant inputs used in the valuation of the Group's hotel property are yield, rental/licensing income and average market unit price per square metre. In general, any significant changes in any of those inputs in isolation would result in a significantly change in the valuation amount. Specifically, an increase in the assumption used for rental/licensing income or average market unit price per square metre is accompanied by an increase in the valuation amount of the Group's hotel property. However, an increase in the assumption used for yield is accompanied by a decrease in the valuation amount of the hotel property.

Having performed a review of the recoverable amount of the Hotel Operation Cash-generating Unit on the basis of fair value less costs of disposal of the hotel property, the directors are of the view that the recoverable amount of the Cash-generating Unit is less than its carrying amount, accordingly impairment losses of HK\$35,490,000 (2019: HK\$57,268,000), HK\$Nil (2019: HK\$2,203,000) and HK\$3,219,000 (2019: HK\$2,863,000) were recognised on property, plant and equipment, right-of-use assets and licencing rights respectively in profit or loss in respect of the current year.

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18. RIGHT-OF-USE ASSETS

	Leased land HK\$'000	Leased properties HK\$'000	Total HK\$'000
Carrying amount at 31 December 2018	–	–	–
Transferred from prepaid land lease payments on application of HKFRS16	54,830	–	54,830
Arising from the adoption of HKFRS 16	–	687	687
Carrying amount at 1 January 2019	54,830	687	55,517
New leases	–	2,456	2,456
Impairment loss recognised in profit or loss (Note 17(b))	(2,203)	–	(2,203)
Adjustment upon termination of leases	–	(464)	(464)
Depreciation provided for the year ended 31 December 2019	(1,969)	(921)	(2,890)
Exchange realignment	(226)	(44)	(270)
Carrying amount at 31 December 2019	50,432	1,714	52,146
Carrying amount at 1 January 2020	50,432	1,714	52,146
Written back upon termination of lease	–	(1,060)	(1,060)
Depreciation provided for the year ended 31 December 2020	(1,898)	(642)	(2,540)
Exchange realignment	514	16	530
Carrying amount at 31 December 2020	49,048	28	49,076

The Group's leased land represent the payments for land use rights in the PRC. This leased land with the carrying amount of HK\$49,048,000 as at 31 December 2020 (31 December 2019: HK\$50,432,000) had been pledged to a financial institution to secure loans (Notes 23 and 36).

As at 31 December 2020, the remaining lease terms of leased land over which depreciation to be taken up are approximately 26 years.

Leased properties represent certain of Group's office properties leased under operating lease commitments. Leases for properties are negotiated for terms ranging from one to two years. None of the leases includes contingent rentals.

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18. RIGHT-OF-USE ASSETS (continued)

Expenses have been charged to the consolidated statement profit or loss in respect of the current year as follows:

	2020 HK\$'000	2019 HK\$'000
Depreciation of right-of use assets:		
— Leased land	1,898	1,969
— Leased properties	642	921
	2,540	2,890
Interest on lease liabilities	51	101
Rental expense relating to short-term leases	4,028	5,595

The total cash outflow for leases for the year ended 31 December 2020 is HK\$4,723,000 (31 December 2019: HK\$6,484,000), of which HK\$4,028,000 and HK\$695,000 (31 December 2019: HK\$5,595,000 and HK\$889,000) are included in operating activities and financing activities respectively.

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19. INVESTMENT PROPERTIES

	2020 HK\$'000	2019 HK\$'000
Investment properties on land in the PRC	24,127	18,400

Movements during the year are as follows:

	2020 HK\$'000	2019 HK\$'000
Fair value, at 1 January	18,400	25,000
Reclassified from properties held for sale (<i>Note 25</i>)	1,309	–
Gain/(loss) on change in fair value of investment properties recognised in profit or loss	3,194	(6,066)
Exchange realignment	1,224	(534)
Fair value, at 31 December	24,127	18,400

The Group's investment properties at 31 December 2020 represents commercial properties on leasehold land in the PRC. The investment properties are leased to third parties under operating leases, details of which are included in Note 47.

The Group's investment properties are carried at fair value at 31 December 2020 as valued by B.I. Appraisal Limited respectively, being independent qualified professional valuers not connected with the Group.

In estimating the fair value of the properties, the highest and best use of the properties is their current use.

Details of the Group's investment properties and information about the fair value hierarchy are as follows:

	Fair value measurement using			Total HK\$'000
	Quoted prices in active market (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000	
Recurring fair value measurement for investment properties:				
31 December 2020	–	–	24,127	24,127
31 December 2019	–	–	18,400	18,400

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For the year ended 31 December 2020

19. INVESTMENT PROPERTIES (continued)

Reconciliation for fair value measurements categorised within Level 3 of the fair value hierarchy:

	Investment properties	
	2020 HK\$'000	2019 HK\$'000
Carrying amount at 1 January	18,400	25,000
Reclassified from properties held for sale (<i>Note 25</i>)	1,309	–
Gain/(loss) on change in fair value of investment properties	3,194	(6,066)
Exchange realignment	1,224	(534)
Carrying amount at 31 December	24,127	18,400

There were no transfers into and out of level 3 during the year.

Below is a summary of the valuation techniques used and key inputs to the valuation of investment properties as at 31 December 2020 and 31 December 2019.

31 December 2020

Description	Fair value at 31 December 2020	Valuation techniques	Unobservable inputs	Range of unobservable inputs	Relation of unobservable inputs to fair value
Commercial property	HK\$13,192,000	Income capitalisation method	(i) Average monthly market rent	RMB48,831 per month to RMB71,777 per month	The higher the monthly rental, the higher the fair value
			(ii) Reversionary yield per annum	5.6%	The higher the reversionary yield, the lower the fair value
			(iii) Market unit sale rate	RMB8,365 per square metre	The higher the market rate, the higher the fair value
Commercial property	HK\$6,537,000	Income capitalisation method	(i) Average monthly market rent	RMB26,680 per month to RMB29,415 per month	The higher the monthly rental, the higher the fair value
			(ii) Reversionary yield per annum	4.6%	The higher the reversionary yield, the lower the fair value
			(iii) Market unit sale rate	RMB8,365 per square metre	The higher the market rate, the higher the fair value
Commercial property	HK\$4,398,000	Income capitalisation method	(i) Average monthly market rent	RMB13,850 per month to RMB16,935 per month	The higher the monthly rental, the higher the fair value
			(ii) Reversionary yield per annum	5.1%	The higher the reversionary yield, the lower the fair value
			(iii) Market unit sale rate	RMB8,365 per square metre	The higher the market rate, the higher the fair value

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19. INVESTMENT PROPERTIES (continued)

31 December 2019

Description	Fair value at 31 December 2019	Valuation techniques	Unobservable inputs	Range of unobservable inputs	Relation of unobservable inputs to fair value
Commercial property	HK\$12,300,000	Income capitalisation method	(i) Average monthly market rent	RMB45,214 per month to RMB71,777 per month	The higher the monthly rental, the higher the fair value
			(ii) Reversionary yield per annum	6.0%	The higher the reversionary yield, the lower the fair value
			(iii) Market unit sale rate	RMB9,166 per square metre	The higher the market rate, the higher the fair value
Commercial property	HK\$6,100,000	Income capitalisation method	(i) Average monthly market rent	RMB26,680 per month to RMB29,415 per month	The higher the monthly rental, the higher the fair value
			(ii) Reversionary yield per annum	6.0%	The higher the reversionary yield, the lower the fair value
			(iii) Market unit sale rate	RMB9,166 per square metre	The higher the market rate, the higher the fair value

20. PROPERTIES UNDER DEVELOPMENT

	2020 HK\$'000	2019 HK\$'000
Cost		
At 1 January	506,399	592,573
Acquired on acquisition of subsidiaries (<i>Note 43</i>)	667,926	–
Additions	336,898	185,910
Interest capitalised (<i>Note 10</i>)	7,027	9,414
Reclassified to properties held for sale under development (<i>Note 24</i>)	(79,014)	(281,185)
Exchange re-alignment	60,035	(313)
At 31 December	1,499,271	506,399

The properties are located in Hengqin and Doumen District, Zhuhai City, the PRC.

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21. LICENSING RIGHTS

	2020 HK\$'000	2019 HK\$'000
Cost		
At 1 January	91,713	91,971
Exchange realignment	717	(258)
At 31 December	92,430	91,713
Accumulated amortisation and impairment		
At 1 January	75,871	70,343
Amortisation charge for the year	2,470	2,902
Impairment losses recognised in profit or loss	3,219	2,863
Exchange realignment	670	(237)
At 31 December	82,230	75,871
Carrying amount		
At 31 December	10,200	15,842

The licensing rights represent the rights granted to hotel operating rights holders to operate and manage the Group's hotel located in Maoming City, the PRC under hotel operating rights agreements.

As at 31 December 2020, the remaining useful lives of the licensing rights over which amortisation to be taken up are approximately 65 months (2019: 77 months). The useful lives of licensing rights are determined by reference to the tenure of the aforesaid hotel operating rights agreements.

During the year, management of the Group conducted an impairment assessment of the licensing rights as detailed in Note 17(b) and is of the view that an impairment of HK\$3,219,000 (2019: HK\$2,863,000) is required to be made in respect of the licensing rights for the current year.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

22. GOODWILL

	2020 HK\$'000	2019 HK\$'000
COST		
At 1 January	–	–
Arising from acquisition of subsidiaries (<i>Note 43</i>)	50,290	–
At 31 December	50,290	–

Impairment testing on goodwill

Goodwill acquired in a business combination is allocated, at acquisition, to the cash generating unit (“CGU”) that is expected to benefit from that business combination.

Goodwill at 31 December 2020 arose from the acquisition of Eway International Investment Limited (“**Eway International**”) during the current year, as detailed in Note 43. The CGU to which the goodwill was allocated represents Eway International which, through its PRC subsidiaries, is principally engaged in development, leasing and management of properties in the PRC.

The recoverable amount of the CGU was determined based on value-in-use calculations using cash flow projections based on financial budgets covering a five-year period approved by the management. Cash flows beyond five-year period are extrapolated using growth rate of 2.6% per annum (2019: Nil). The cash flow projections are discounted at discount rate of 10.51% (2019: Nil) per annum, which reflects the specific risks relating to such CGU.

The key assumptions for the value-in-use calculation are those regarding the discount rates, the budgeted revenue and budgeted expenses during the forecasting periods, which are determined by the management based on the past performance and management’s expectations for the market development.

Based on the recoverable amount of the CGU, management of the Group is of the view that impairment loss of goodwill is not required to be made in the consolidated financial statements.

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23. PLEDGE OF ASSETS

At the end of the reporting period, certain assets of the Group were pledged to banks and financial institution to secure general banking and loan facilities granted to subsidiaries of the Group.

	2020 HK\$'000	2019 HK\$'000
Carrying amount of the assets pledged:		
Buildings (<i>Notes 17(a) and 36</i>)	215,400	265,599
Right-of-use assets — leasehold land (<i>Notes 18 and 36</i>)	49,048	50,432
Properties held for sale under development (<i>Note 24 and 36</i>)	103,203	–
	367,651	316,031
Pledged bank balances including:		
Amount pledged to banks to secure mortgage facilities granted to purchasers of the Group's properties held for sale	1,056	989
Pledged restricted bank balances including:		
Amount pledged to banks to secure bank loans (<i>Notes 30 and 36</i>)	122,482	–
Aggregate carrying amount of assets pledged	491,189	317,020

In addition, as at 31 December 2020, all the equity interests in a subsidiary beneficially held by the Group and non-controlling shareholders were pledged to secure bank loan facilities granted to the Group (*Note 36*).

24. PROPERTIES HELD FOR SALE UNDER DEVELOPMENT

Movements of the properties in the PRC held for sale under development are as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January	688,752	65,612
Development expenditure incurred for the year	450,805	153,643
Transferred from deposits for acquisition of land	–	196,478
Acquired on acquisition of subsidiaries (<i>Note 43</i>)	352,674	–
Transferred from properties under development (<i>Note 20</i>)	79,014	281,185
Interest capitalised (<i>Note 10</i>)	32,207	23,573
Transferred to cost of sales	–	(4,636)
Impairment loss recognised in profit or loss	–	(8,823)
Exchange realignment	79,366	(18,280)
At 31 December	1,682,818	688,752

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For the year ended 31 December 2020

24. PROPERTIES HELD FOR SALE UNDER DEVELOPMENT (continued)

The properties in the PRC held for sale under development are not expected to be completed within twelve months after the end of the reporting period.

In respect of the prior year ended 31 December 2019, management of the Group conducted an impairment assessment of certain properties held for sale under development, which represents a land parcel in ZhongShan, the PRC, as a result of the decision taken by the Group not to proceed with property development on such land parcel and impairment loss in full on such land parcel amounted to HK\$8,823,000 was recognised and charged to profit or loss of the Group in respect of the prior year.

Included in properties held for sale under development are certain land parcels located in Chengdu, the PRC with the carrying amount of HK\$103,203,000 as at 31 December 2020 (2019: Nil) which had been pledged to a financial institution to secure bank loans granted to the Group (Notes 23 and 36).

25. PROPERTIES HELD FOR SALE

	2020 HK\$'000	2019 HK\$'000
Properties in the PRC held for sale, at cost	1,496	2,630

Movement of the properties in the PRC held for sale are as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January	2,630	2,851
Amount transferred to cost of sales	–	(163)
Reclassified to investment properties (Note 19)	(1,309)	–
Exchange realignment	175	(58)
At 31 December	1,496	2,630

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26. DEPOSIT FOR ACQUISITION OF LAND FOR DEVELOPMENT

	2020 HK\$'000	2019 HK\$'000
Deposits paid for acquisition of land in the PRC for development	–	89,152

Movements during the year are as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January	89,152	299,780
Reclassified to properties held for sale under development upon completion of land acquisition	–	(196,478)
Refunded to the Group upon cancellation/lapse of land acquisition	(93,068)	(1,724)
Reclassified to prepayments, deposits and other receivables	–	(8,128)
Exchange realignment	3,916	(4,298)
At 31 December	–	89,152

The deposit at 31 December 2019 represents payment amounted to RMB80,000,000 (equivalent to HK\$89,152,000) made to a PRC local authority for the proposed acquisition of certain land in the PRC. Under the relevant arrangements, the PRC local authority will launch land tenders where the land will be acquired by one of the tender participants at the discretion of the PRC local authority. During the current year, following the cancellation of the land tenders, the deposit together with interest thereon (Note 9) totalled RMB90,000,000 (equivalent to HK\$104,953,000) was refunded to the Group.

27. INVENTORIES

	2020 HK\$'000	2019 HK\$'000
Food and beverage	–	4
Hygiene products	1,224	–
	1,224	4

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28. TRADE RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Trade receivables, gross	92,610	90,547
Impairment loss recognised	(91,873)	(86,961)
	737	3,586

Credit period normally granted to customers of the Group is 30 days.

An aged analysis of the trade receivables after impairment loss recognised, based on invoice date, is as follows:

	2020 HK\$'000	2019 HK\$'000
Within 1 month	222	3,586
1–3 months	63	–
4–12 months	452	–
	737	3,586

Movements in provision for impairment loss recognised on trade receivables are as follows:

	2020 HK\$'000	2019 HK\$'000
At the beginning of the year	86,961	79,666
Impairment loss recognised, net	8,193	8,882
Exchange realignment	(3,281)	(1,587)
At the end of the year	91,873	86,961

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29. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Prepayments and deposits paid	26,451	2,133
Other receivables		
— Refundable payment made to PRC local authority for guarantee of due performance of property development undertaken by the Group	8,669	8,128
— Value added tax recoverable	85,649	24,719
— Receivables from customers (<i>Note (a)</i>)	7,690	2,035
— Sundry receivables (<i>Note (b)</i>)	6,302	1,016
	108,310	35,898
	134,761	38,031

Notes:

- (a) The Group had made payments to government authorities on behalf of its property purchasers and it is expected that these payments are recoverable from the purchasers on a cost reimbursement basis.
- (b) Sundry receivables from a brother of a director and other unrelated parties amounted to HK\$1,604,000 (2019: Nil) and HK\$4,698,000 (2019: HK\$1,016,000), respectively, are unsecured and interest free.

30. RESTRICTED BANK BALANCES

	2020 HK\$'000	2019 HK\$'000
Guarantee deposits for construction of pre-sold properties	255,835	35,740

In accordance with relevant documents issued by the PRC local State-Owned Land and Resource Bureau, proceeds received by the Group from pre-sale of properties are placed with banks and these deposits with banks are only applied for the payments of property development expenditure incurred for the Group's relevant property projects.

The Group's restricted bank balances of HK\$122,482,000 (2019: Nil) have been pledged to secure bank loans granted to the Group (Notes 23 and 36).

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31. CASH AND CASH EQUIVALENTS

	2020 HK\$'000	2019 HK\$'000
Cash and bank balances	82,839	56,129
Cash and cash equivalents	82,839	56,129

As at 31 December 2020, the cash and bank balances of the Group to the extent of HK\$68,303,000 (2019: HK\$40,481,000) were denominated in RMB. The RMB is not freely convertible into other currencies. Under the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, it is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term bank deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective deposit rates. The bank balances, restricted bank balances (Note 30) and pledged bank balances (Note 23) are deposited with creditworthy banks with no recent history of default.

32. LOAN RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Loan receivables	19,000	19,000
Less: Impairment loss recognised	(19,000)	(19,000)
	–	–

The loan receivables are unsecured, carry interest at 9% per annum and is long overdue for repayment. Impairment loss was fully recognised on the loan in prior years as the loan settlement cannot be ascertained with reasonable certainty.

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33. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS

	2020 HK\$'000	2019 HK\$'000
Trade payables for property development expenditure (Note (a))	643,012	117,022
Value-added tax payable	68,809	6,233
Interest payable	30,999	32,145
Lease liabilities (Note 39)	30	907
Short-term advances (Note (b))	118,156	25,074
Other payables and accruals	43,589	25,594
	904,595	206,975

Notes:

(a) The following is an aged analysis of trade payables for property development expenditure presented based on the invoice date:

	2020 HK\$'000	2019 HK\$'000
Within 1 month	554,116	95,783
1–3 months	88,896	21,239
	643,012	117,022

(b) The short-term advances from a brother of a director and other parties amounted to HK\$48,966,000 (2019: HK\$19,502,000) and HK\$69,190,000 (2019: HK\$5,572,000), respectively, are unsecured, interest free and with no fixed repayment terms.

34. AMOUNT DUE TO NON-CONTROLLING INTEREST

The amount due to non-controlling interest is unsecured, interest free and has no fixed repayment terms.

35. AMOUNT DUE TO A DIRECTOR

	2020 HK\$'000	2019 HK\$'000
Amount due to the director repayable:		
— Within the year	3,500	—
— Within a period of more than one year but not exceeding two years	—	—
— Within a period of more than two years but not exceeding five years	31,910	—
	35,410	—
Analysed for reporting purpose:		
— Current liabilities	3,500	—
— Non-current liabilities	31,910	—
	35,410	—

The amount due to a director, Mr. Yang Lijun, is unsecured, carries interest at interest rates ranged from 9% to 13% per annum and is repayable within the next three years after the end of the reporting period.

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36. LOANS AND BORROWINGS

	2020 HK\$'000	2019 HK\$'000
Bank loans		
— secured	425,646	143,886
Other loans and borrowings		
— secured	806,550	372,880
— unsecured	555,078	403,150
	1,361,628	776,030
	1,787,274	919,916
	2020 HK\$'000	2019 HK\$'000
Loans and borrowings chargeable at		
— fixed interest rates	1,534,555	776,031
— various interest rates	252,719	143,885
	1,787,274	919,916
	2020 HK\$'000	2019 HK\$'000
Loans and borrowings repayable:		
Within 1 year	375,372	357,516
After 1 year but within 2 years	856,824	515,261
After 2 years but within 5 years	555,078	47,139
	1,787,274	919,916
Less: Portion repayable within one year included in current liabilities	(375,372)	(357,516)
Portion not repayable within one year included in non-current liabilities	1,411,902	562,400

Bank loans

The bank loans carried interests at the interest rates ranged from HIBOR plus 3.5% to a fixed rate of 8.8% per annum.

The bank loans at 31 December 2020 to the extent of HK\$173,922,000 (2019: HK\$70,000,000) were secured by (i) pledge of all the equity interest in a subsidiary beneficially held by the Group and non-controlling shareholders (ii) guarantees given by a director of the Company, Mr. Yu Shunhui; (iii) guarantees given by a non-controlling shareholder of the subsidiary; and (iv) pledge of the Group's restricted bank balances of HK\$98,018,000 (2019: Nil) (Note 30).

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36. LOANS AND BORROWINGS (continued)

Bank loans (continued)

The bank loans at 31 December 2020 to the extent of HK\$172,926,000 (2019: Nil) were secured by (i) guarantees given by a director of the Company, Mr. Yang Lijun; (ii) guarantees given by a company which is controlled by a brother of a director, Mr. Yang Lijun; (iii) guarantees given by a subsidiary of the Company; (iv) pledge of the Group's properties held for sale under development located in Chengdu, the PRC with the carrying amount of HK\$103,203,000 (2019: Nil); and (v) pledge of the Group's restricted bank balances of HK\$24,464,000 (2019: Nil) (Note 30).

The remaining balance of the bank loans at 31 December 2020 of HK\$78,798,000 (2019: HK\$73,886,000) was secured by the Group's leasehold land and buildings located in Maoming City, the PRC with the aggregate carrying amount of HK\$264,448,000 (2019: HK\$316,031,000) (Notes 17 and 18).

Other loans and borrowings

Other loans and borrowings carried interests at the interest rates ranged from 9% to 15% per annum. At 31 December 2020, secured loans and borrowings amounted to HK\$723,355,000 (2019: HK\$372,880,000) and HK\$83,195,000 (2019: Nil) were secured by guarantees given by Mr. Yang Lijun and Mr. Yu Shunhui, directors of the Company, respectively.

The loans and borrowings with the aggregate carrying amount of HK\$623,922,000 (2019: HK\$259,300,000) are denominated in currencies other than the functional currencies of the relevant group entities.

37. CONTRACT LIABILITIES

	2020 HK\$'000	2019 HK\$'000
Advance payments received for sales of properties	754,137	59,486

The Group received payments from customers based on billing schedules as stipulated in the property sale contracts. Payments are usually received in advance of the performance under the sale contracts.

The contract liabilities at 31 December 2020 to the extent of HK\$233,956,000 (2019: HK\$46,523,000) is expected to be recognised as revenue within one year after the end of the reporting period, with the remaining balance of HK\$520,181,000 (2019: HK\$12,963,000) expected to be recognised as revenue after one year.

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37. CONTRACT LIABILITIES (continued)

The following table shows unsatisfied performance obligations resulting from property sale contracts with customers:

	2020 HK\$'000	2019 HK\$'000
Transaction price for performance obligations not satisfied or partially satisfied, expected to be recognised as revenue		
— within one year	372,177	145,594
— after one year	687,075	37,870
	1,059,252	183,464

Income from sub-licensing of operating rights and property agency arose from contracts with an original expected duration of one year or less. The transaction prices for such services so allocated to the unsatisfied contracts were not disclosed.

38. PROMISSORY NOTE PAYABLE

	2020 HK\$'000	2019 HK\$'000
Promissory note payable		
within a period of more than two years		
but not exceeding five years	107,427	–

As detailed in Note 43, during the current year, the Company issued promissory note with the principal amount of HK\$108,600,000 for the acquisition of a subsidiary, Eway International. Under the terms of the promissory note, the note is unsecured, carries interest at interest rate of 9% per annum and is payable on 14 September 2023.

The fair value of the promissory note at the date of issue is estimated to be HK\$107,312,000, with the effective interest rate of approximately 9.47% per annum.

Movements of the Group's promissory note payable are as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January	–	–
Issue of promissory note during the year (Note 43)	107,312	–
Imputed interest charge on promissory note (Note 10)	3,007	–
Interest payable reclassified to trade payables, other payables and accruals	(2,892)	–
At 31 December	107,427	–

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39. LEASE LIABILITIES

Lease liabilities	2020 HK\$'000	2019 HK\$'000
Lease liabilities payable:		
Within one year	30	907
Within a period of more than one year but not more than two years	–	702
Within a period of more than two years but not more than five years	–	120
	30	1,729
Less: Amount due for settlement within twelve months included in current liabilities (Note 33)	(30)	(907)
Amount due for settlement after twelve months shown under non-current liabilities	–	822

40. DEFERRED TAX LIABILITIES

	2020 HK\$'000	2019 HK\$'000
Deferred tax liabilities, net recognised	(150,426)	(30,322)

Movements in deferred tax (liabilities)/assets were as follows:

	Deferred tax (liabilities)/assets attributable to					Total HK\$'000
	Fair value adjustment to properties under development on business combination HK\$'000	Accelerated tax depreciation HK\$'000	Surplus on property valuation HK\$'000	Change in fair value of investment properties HK\$'000	Sale of properties recognised over time HK\$'000	
At 1 January 2019	(13,218)	(24,211)	(5,442)	–	–	(42,871)
Credited/(charged) to profit or loss (Note 12(a))	–	13,142	–	1,517	(2,225)	12,434
Exchange realignment	–	(1)	116	–	–	115
At 31 December 2019 and 1 January 2020	(13,218)	(11,070)	(5,326)	1,517	(2,225)	(30,322)
Acquisition of subsidiaries (Note 43)	(119,744)	–	–	–	–	(119,744)
Credited/(charged) to profit or loss (Note 12(a))	–	843	(772)	(27)	–	44
Exchange realignment	–	–	(353)	101	(152)	(404)
At 31 December 2020	(132,962)	(10,227)	(6,451)	1,591	(2,377)	(150,426)

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40. DEFERRED TAX LIABILITIES (continued)

As at 31 December 2020, the Group has tax losses arising in Hong Kong of HK\$49,870,000 (2019: HK\$49,861,000) that are available indefinitely for offsetting against future taxable profits of the relevant Group's relevant subsidiaries in which the losses arose. The Group also had tax losses arising in the PRC of HK\$38,972,000 at 31 December 2020 (2019: HK\$37,198,000) that will expire in one to five years for offsetting against future taxable profits. No deferred tax asset has been recognised in respect of these tax losses, due to the unpredictability of future profit streams.

41. SHARE CAPITAL

	Number of shares		Share capital	
	2020 '000	2019 '000	2020 HK\$'000	2019 HK\$'000
Authorised:				
Ordinary shares of HK\$0.01 each				
At 1 January and 31 December	100,000,000	100,000,000	1,000,000	1,000,000
Issued and fully paid:				
Ordinary shares of HK\$0.01 each				
At 1 January and 31 December	6,946,350	6,946,350	69,464	69,464

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42. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2020 HK\$'000	2019 HK\$'000
NON-CURRENT ASSETS		
Investments in subsidiaries	4,645	5,620
	4,645	5,620
CURRENT ASSETS		
Prepayments, deposits and other receivables	541	543
Amounts due from subsidiaries	257,012	458,053
Cash and cash equivalents	5,221	3,178
	262,774	461,774
CURRENT LIABILITIES		
Other payables and accruals	4,634	5,909
Amounts due to subsidiaries	67,891	67,676
Amount due to a director	3,500	–
Loans and borrowings — due within one year	–	39,300
	76,025	112,885
NET CURRENT ASSETS	186,749	348,889
TOTAL ASSETS LESS CURRENT LIABILITIES	191,394	354,509
NON-CURRENT LIABILITIES		
Promissory note payable	107,427	–
TOTAL NON-CURRENT LIABILITIES	107,427	–
NET ASSETS	83,967	354,509
EQUITY		
Share capital	69,464	69,464
Reserves (<i>Note</i>)	14,503	285,045
TOTAL EQUITY	83,967	354,509

The statement of financial position of the Company was approved and authorised for issue by the board of directors on 18 March 2021 and is signed on its behalf by:

Yang Lijun
Director

Yu Shunhui
Director

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42. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (continued)

Note: Movements of the reserves of the Company are as follows:

	Share premium account HK\$'000	Capital reduction reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2019	778,892	191,925	(269,506)	701,311
Loss and total comprehensive loss for the year	–	–	(416,266)	(416,266)
At 31 December 2019	778,892	191,925	(685,772)	285,045
Loss and total comprehensive loss for the year	–	–	(270,542)	(270,542)
At 31 December 2020	778,892	191,925	(956,314)	14,503

43. ACQUISITION OF SUBSIDIARIES

On 29 June 2020, the Company entered into an agreement with Mr. Yang Lijun (“Mr. Yang”), a director of the Company, under which the Company has conditionally agreed to acquire 100% equity interest in an entity, Eway International, an entity indirectly held by Mr. Yang Lijun, for a consideration of HK\$108,600,000. Under the terms of the agreement, the consideration for the acquisition of Eway International is satisfied by the issue of promissory note payable by the Company with the principal amount of HK\$108,600,000 chargeable at interest rate of 9% per annum. Eway International, through its PRC subsidiaries, is engaged in development, leasing and management of properties in the PRC. The acquisition of Eway International is to allow the Group to expand and strengthen its business of property development in the PRC.

Completion of the acquisition of Eway International by the Company took place on 15 September 2020.

The acquisition of Eway International has been accounted as acquisition of business using the acquisition method.

	HK\$'000
Consideration transferred	
Promissory note issued by the Company, at fair value at date of issue (Note 38)	107,312

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43. ACQUISITION OF SUBSIDIARIES (continued)

Acquisition-related costs are insignificant and excluded from the consideration transferred. Such costs have been recognised as an administrative expense.

	HK\$'000
Assets acquired and liabilities recognised at the date of acquisition	
Development properties (comprising properties under development and properties held for sale under development) (Notes 20 and 24)	1,020,600
Prepayments, deposits and other receivables	14,699
Cash and cash equivalents	75,476
Trade payables, other payables and accruals	(112,575)
Amount due to a director	(31,547)
Contract liabilities	(60,263)
Loan and borrowings	(729,624)
Deferred tax liabilities (Note 40)	(119,744)
Net assets acquired	57,022

The other receivables acquired with a fair value of HK\$7,511,000 at the date of acquisition had gross contractual amount of HK\$7,511,000 and no contractual cash flows is expected not to be collectible.

	HK\$'000
Goodwill arising on acquisition	
Consideration transferred (Note 44)	107,312
Recognised amount of net assets acquired	(57,022)
Goodwill arising on acquisition (Note 22)	50,290

The goodwill of HK\$50,290,000 arose from the acquisition as the acquisition is expected to give rise to synergies from combining operations of the Group and Eway International. These benefits are not recognised separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets. None of the goodwill is expected to be deductible for income tax purposes.

Included in the loss of the Group for the year is the loss of HK\$17,427,000 attributable to the additional business generated by Eway International and its subsidiaries. The Group's revenue for the year includes HK\$Nil generated from Eway International and its subsidiaries.

Had the acquisition been completed on 1 January 2020, revenue for the year of the Group would have been HK\$22,360,000, and loss for the year of the Group would have been HK\$235,458,000. The pro forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2020, nor is it intended to be a projection of future results.

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44. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Interest payable (included in trade payables, other payables and accruals) HK\$'000	Lease liabilities HK\$'000	Loans and borrowings HK\$'000	Promissory note payable HK\$'000	Amount due to a director HK\$'000	Total HK\$'000
As 1 January 2019	7,180	687	589,914	-	-	597,781
Financing cash inflows	-	-	349,913	-	-	349,913
Financing cash outflows	(77,254)	(889)	(5,403)	-	-	(83,546)
Finance costs (Note 10)	102,219	101	-	-	-	102,320
New leases	-	2,456	-	-	-	2,456
Termination of leases	-	(578)	-	-	-	(578)
Exchange realignment	-	(48)	(14,508)	-	-	(14,556)
As 31 December 2019	32,145	1,729	919,916	-	-	953,790
As 1 January 2020	32,145	1,729	919,916	-	-	953,790
Financing cash inflows	-	-	647,852	-	37,863	685,715
Financing cash outflows	(131,993)	(695)	(560,492)	-	(34,000)	(727,180)
Finance costs (Note 10)	122,955	51	-	3,007	-	126,013
Interest payable on promissory note reclassified	2,892	-	-	(2,892)	-	-
Termination of leases	-	(1,070)	-	-	-	(1,070)
Acquisition of subsidiaries (Note 43)	5,000	-	729,624	107,312	31,547	873,483
Exchange realignment	-	15	50,374	-	-	50,389
As 31 December 2020	30,999	30	1,787,274	107,427	35,410	1,961,140

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45. MAJOR NON-CASH TRANSACTIONS

During the year ended 31 December 2020, the Group acquired certain subsidiaries for a consideration, which were settled by the issue of promissory note payable as detailed in Note 43.

46. CAPITAL COMMITMENTS

The Group did not have any significant capital commitments as at 31 December 2020 and 2019.

47. OPERATING LEASE ARRANGEMENTS

As lessor

The Group leases out investment properties and part of its property in Maoming City, the PRC under a non-cancellable operating lease agreement, with lease terms from three years to fifteen years. The lease agreement requires the tenant to pay security deposit of the lease.

At 31 December 2020, the Group had total future minimum lease receivables falling due as follows:

	2020 HK\$'000	2019 HK\$'000
Within one year	2,293	1,260
In the second to fifth years, inclusive	6,536	4,323
After five years	8,082	7,352
	16,911	12,935

48. CONTINGENT LIABILITIES

As at 31 December 2020, the Group had contingent liabilities amounting to HK\$130,641,000 (2019: HK\$77,000) in respect of the buy-back guarantee in favour of banks to secure mortgage loans facilities granted to the purchasers of the Group's properties.

The directors consider that in case of default in payments, the net realisable value of the related properties can cover the repayment of the outstanding mortgage principals together with the accrued interests and penalties and therefore no provision for loss in this respect is required to be made in the consolidated financial statements.

49. PROJECT COMMITMENTS

As at 31 December 2020, the Group had outstanding commitments for property development expenditure and acquisition of land for development, which were contracted but not provided for, amounted to approximately HK\$390,086,000 (2019: HK\$705,590,000).

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50. RELATED PARTY TRANSACTIONS

In addition to the transactions and balances with related parties disclosed elsewhere in the consolidated financial statements, the Group had the following transactions with related parties:

Remuneration to key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly and indirectly, including directors and supervisors of the Group. The compensation of key management personnel is as follows:

	2020 HK\$'000	2019 HK\$'000
Short-term employee benefits	7,179	8,381
Post-employment benefits	66	72
	7,245	8,453

Other transactions with related parties

During the year, the Group acquired a subsidiary, Eway International, from Mr. Yang, a director of the Company, at a consideration of HK\$108,600,000, details of which are set out in Note 43.

51. SHARE OPTION SCHEME

A share option scheme (the "Scheme") was adopted pursuant to an ordinary resolution passed by the shareholders of the Company at a general meeting on 8 June 2011. The purpose of the Scheme is to provide the Company with a flexible and effective means of incentivising, rewarding, remunerating, compensating and/or providing benefits to participant who is any person whom the Board in its sole discretion considers eligible for the Scheme on the basis of his or her contribution to the Group (the "Participant(s)").

The total number of shares which may be issued upon exercise of all options to be granted under the Scheme and any options to be granted under any other scheme must not in aggregate exceed 10% of the aggregate of the Shares in issue as at 10 June 2011 (the "Adoption Date").

With the approval of the Shareholders in general meeting, the total number of shares available for issue upon the exercise of all options to be granted under the Scheme and any other scheme under the limit as "refreshed" shall not exceed 10% of the shares in issue of the Company as at the date on which the shareholders approve the "refreshed" limit.

The total number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme and all outstanding options granted and yet to be exercised under any other scheme shall not exceed 30% of the shares in issue from time to time. No options may be granted under the Scheme and no options may be granted under any other schemes if this will result in the limit being exceeded.

51. SHARE OPTION SCHEME (continued)

The Board may grant options to any Participant in excess of the individual limit of 1% in any 12-month period subject to the approval of the Shareholders in general meeting (with such Participant and his associates abstaining from voting). The Board shall not grant any options to any Participant which, if exercised, would result in such Participant becoming entitled to subscribe for such number of Shares as, when aggregated with the total number of Shares already issued or to be issued to him under all options granted to him (including those options exercised or outstanding) in any 12-month period exceed 1% of the Shares in issue at such date.

Under the Scheme, the Directors have discretion to set a minimum period for which an option has to be held before the exercise of the subscription rights attaching thereto.

The Scheme became effective on the Adoption Date, subject to earlier termination at any time decided by the Board of Directors and approved in advance by shareholders of the Company by ordinary resolution in a general meeting. The Scheme shall be valid and effective for a period of 10 years commencing on the Adoption Date, after which period no further options under the Scheme will be granted. As of the date of this report, the remaining life of the Scheme is approximately 3 months.

The exercise price will be determined by the Board at its absolute discretion and notified to an option holder. The minimum exercise price shall not be less than the highest of: (A) the closing price of the Shares as stated in the Stock Exchange's daily quotations sheet on the offer date; (B) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five Business Days immediately preceding the offer date; and (C) the nominal value of the Shares. A Participant shall pay the Company HK\$1.00 for the grant of an option on acceptance of an option offer within 21 days after the offer date.

During the years ended 31 December 2020 and 31 December 2019 and as of the date of approval of these consolidated financial statements, no options were granted, exercised, forfeited, cancelled or lapsed nor were there any option outstanding under the Scheme.

As at the date of approval of these consolidated financial statements, the total number of shares available for issue under the Scheme may not exceed 193,164,814 shares, which represents 10% of the shares in issue of the Company at the Adoption Date or 2.78% of the shares in issue of the Company as at 31 December 2020 and at the date of approval of the consolidated financial statements.

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52. PRINCIPAL SUBSIDIARIES

Particulars of the principal subsidiaries as at 31 December 2020 and 31 December 2019 are as follows:

Name of company	Place of incorporation/ registration and principal country of operation	Type of legal entity	Issued and paid-up capital	Percentage of equity attributable to the Company		Class of shares held	Principal activities
				2020	2019		
Born King Investment Holdings Limited 保皇投資控股有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$1	100	100	Ordinary	Hotel business
Bright Profit Investments Limited	British Virgin Islands/PRC	Limited liabilities company	US\$50,000	55	55	Ordinary	Investment holding
Brilliant Wonder Global Limited 卓妙環球有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Ceneric Financial Services Limited 新嶺域財務有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$86,054,000	100	100	Ordinary	Investment holding
Ceneric Capital Limited 新嶺域資金有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$300,000	100	100	Ordinary	Money lending
Ceneric Consultant Limited 新嶺域顧問有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Ceneric Corporate Limited 新嶺域企業有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$50,000	100	100	Ordinary	Investment holding
Ceneric Hotel International Limited	Cayman Islands/Hong Kong	Limited liabilities company	HK\$200	100	100	Ordinary	Investment holding
Ceneric Hotel Investments Limited	Cayman Islands/Hong Kong	Limited liabilities company	HK\$200	100	100	Ordinary	Investment holding
Ceneric Properties Limited	British Virgin Islands/PRC	Limited liabilities company	US\$2	100	100	Ordinary	Investment holding
China TFG Group Limited 中國富元集團有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$10,000	100	-	Ordinary	Investment holding
Eastern Premium Limited 東溢有限公司	British Virgin Islands/Hong Kong	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Ever Point Enterprises Limited 永邦企業有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Eway International Investment Limited 億偉國際投資有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$50,000	100	-	Ordinary	Investment holding
Fast Progress Corporation Limited 迅達興業有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$1	100	100	Ordinary	Investment holding
First Max International Limited	British Virgin Islands/PRC	Limited liabilities company	US\$3	100	100	Ordinary	Investment holding
Good Able Investment Limited 佳祥投資有限公司	Hong Kong/PRC	Limited liabilities company	HK\$250,099,325	100	100	Ordinary	Hotel business

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52. PRINCIPAL SUBSIDIARIES (continued)

Name of company	Place of incorporation/ registration and principal country of operation	Type of legal entity	Issued and paid-up capital	Percentage of equity attributable to the Company		Class of shares held	Principal activities
				2020	2019		
Hengqin Germany City Investment (Macau) Limited 橫琴德國城投資(澳門)有限公司	Macau/PRC	Limited liabilities company	MOP1,000,000	70	70	Registered capital	Investment holding
Jubilation Properties Limited	British Virgin Islands/PRC	Limited liabilities company	US\$50,000	55	55	Ordinary	Investment holding
Ling Bong Fu Shun Limited 寧邦富純有限公司	Hong Kong/PRC	Limited liabilities company	HK\$10,000	100	100	Ordinary	Investment holding
Ling Bong Fu To Limited 寧邦富濤有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$10,000	100	100	Ordinary	Investment holding
Mega Vast Development Limited 萬騰發展有限公司	Hong Kong/PRC	Limited liabilities company	HK\$1	100	100	Ordinary	Investment holding
More Earn HK Development Limited 萬盈香港發展有限公司	Hong Kong/PRC	Limited liabilities company	HK\$10,000	100	-	Ordinary	Investment holding
New Stage Holdings Limited	British Virgin Islands/PRC	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Oriental Surge Limited 東濤有限公司	British Virgin Islands/Hong Kong	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Pure Proficient Limited 純通有限公司	British Virgin Islands/Hong Kong	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Quick Ridge Limited 迅嶺有限公司	British Virgin Islands/Hong Kong	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Rich Source Property Holdings Limited 富源地產控股有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$100,000	100	100	Ordinary	Investment holding
TFG International Hong Kong Limited 富元國際香港有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$1	100	100	Ordinary	Investment holding
Total Nation Investments Limited 國邦投資有限公司	British Virgin Islands/PRC	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding
Vista International Hotels Limited 景星國際酒店管理有限公司	Hong Kong/Hong Kong	Limited liabilities company	HK\$10 HK\$300,000	100 100	100 100	Ordinary Non-voting deferred	Investment holding
World China Investment Limited 漢世投資有限公司	Hong Kong/PRC	Limited liabilities company	HK\$1	100	100	Ordinary	Investment holding
World Finder Limited	British Virgin Islands/PRC	Limited liabilities company	US\$10,001	100	100	Ordinary	Investment holding
Worth Fame Limited 貴譽有限公司	British Virgin Islands/Hong Kong	Limited liabilities company	US\$1	100	100	Ordinary	Investment holding

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52. PRINCIPAL SUBSIDIARIES (continued)

Name of company	Place of incorporation/ registration and principal country of operation	Type of legal entity	Issued and paid-up capital	Percentage of equity attributable to the Company		Class of shares held	Principal activities
				2020	2019		
中山星晨廣場房地產發展有限公司 (literally translated as "Zhongshan Morning Star Plaza Housing and Real Estate Development Limited")	PRC/PRC	Wholly foreign owned enterprise	US\$2,100,000	55	55	Registered capital	Property development
中山市星晨花園會所有限公司 (literally translated as "Zhongshan Morning Star Villa Club Co., Ltd.")	PRC/PRC	Wholly foreign owned enterprise	US\$1,400,000	55	55	Registered capital	Operation of clubhouses in Morning Star Villa
中山星晨花園房地產發展有限公司 (literally translated as "Zhongshan Morning Star Villa Housing and Real Estate Development Limited")	PRC/PRC	Wholly foreign owned enterprise	US\$4,600,000	55	55	Registered capital	Property development
茂名市華盈酒店物業管理有限公司	PRC/PRC	Wholly foreign owned enterprise	HK\$10,000,000	100	100	Registered capital	Hotel business
中山富杰投資有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB10,000,000	100	100	Registered capital	Property development
中山富浩投資有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB10,000,000	100	100	Registered capital	Investment holding
中山卓妙房地產顧問有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB10,000,000	100	100	Registered capital	Agency service
中山市富展房地產顧問有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB10,000,000	100	100	Registered capital	Property development
中山市德至健康科技有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB10,000,000	100	-	Registered capital	Manufacturing
珠海橫琴富昌盛實業發展有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB485,796,000	70	70	Registered capital	Property development
成都市富浩房地產開發有限公司	PRC/PRC	Limited liabilities company	RMB10,000,000	100	100	Registered capital	Property development
渭南創新富元房地產開發有限公司	PRC/PRC	Limited liabilities company	RMB10,000,000	100	100	Registered capital	Property development
珠海市富元商業發展有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB250,000,000	100	-	Registered capital	Property development
珠海市橫琴新區萬盈酒店管理有限公司	PRC/PRC	Wholly foreign owned enterprise	RMB10,000,000	100	-	Registered capital	Hotel business

The above table lists the subsidiaries of the Company as at 31 December 2020 which, in the opinion of the Directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

None of the subsidiaries had issued any debt securities as at the end of the year.

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52. PRINCIPAL SUBSIDIARIES (continued)

Non-wholly owned subsidiaries that have material non-controlling interests

Details of the Group's subsidiaries that have material non-controlling interests are set out below:

	2020	2019
Percentage of equity interest held by non-controlling interests:		
Bright Profit Investments Limited	45%	45%
Jubilation Properties Limited	45%	45%
Zhongshan Morning Star Plaza Housing and Real Estate Development Limited	45%	45%
Zhongshan Morning Star Villa Housing and Real Estate Development Limited	45%	45%
Zhongshan Morning Star Villa Club Co., Ltd.	45%	45%
Hengqin Germany City Investment (Macau) Limited	30%	30%
珠海橫琴富昌盛實業發展有限公司*	30%	30%

* 珠海橫琴富昌盛實業發展有限公司 is a wholly-owned subsidiary of Hengqin Germany City Investment (Macau) Limited.

	2020 HK\$'000	2019 HK\$'000
Profit/(loss) for the year allocated to non-controlling interests:		
Bright Profit Investments Limited	(24)	(22)
Jubilation Properties Limited	(27)	(24)
Zhongshan Morning Star Plaza Housing and Real Estate Development Limited	1,089	(4,823)
Zhongshan Morning Star Villa Housing and Real Estate Development Limited	(52)	(1,087)
Zhongshan Morning Star Villa Club Co., Ltd.	(449)	(6,462)
Hengqin Germany City Investment (Macau) Limited and its subsidiary	422	(6,545)
Subsidiaries have immaterial non-controlling interests	–	–
	959	(18,963)
Accumulated balances of non-controlling interests at the reporting dates:		
Bright Profit Investments Limited	16,241	15,240
Jubilation Properties Limited	27,120	25,443
Zhongshan Morning Star Plaza Housing and Real Estate Development Limited	7,083	5,620
Zhongshan Morning Star Villa Housing and Real Estate Development Limited	20,802	19,720
Zhongshan Morning Star Villa Club Co., Ltd.	(22,225)	(20,575)
Hengqin Germany City Investment (Macau) Limited and its subsidiary	(1,195)	(455)
Subsidiaries have immaterial non-controlling interests	6,902	6,902
	54,728	51,895

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52. PRINCIPAL SUBSIDIARIES (continued)

Non-wholly owned subsidiaries that have material non-controlling interests (continued)

	2020 HK\$'000	2019 HK\$'000
Bright Profit Investments Limited		
Total revenue	–	–
Total expenses	(53)	(49)
Loss for the year	(53)	(49)
Total comprehensive loss for the year	(53)	(49)
Current assets	36,534	34,261
Non-current assets	–	–
Current liabilities	(443)	(394)
Non-current liabilities	–	–
Net cash flows used in operating activities	(5)	–
Net decrease in cash and cash equivalents	(5)	–
Jubilation Properties Limited		
Total revenue	–	–
Total expenses	(60)	(54)
Loss for the year	(60)	(54)
Total comprehensive loss for the year	(60)	(54)
Current assets	60,691	56,908
Non-current assets	–	–
Current liabilities	(425)	(366)
Non-current liabilities	–	–
Net cash flows used in operating activities	(1)	(4)
Net decrease in cash and cash equivalents	(1)	(4)
Zhongshan Morning Star Plaza Housing and Real Estate Development Limited		
Total revenue	4,055	1,194
Total expenses	(1,636)	(11,911)
Income/(loss) for the year	2,419	(10,717)
Total comprehensive income/(loss) for the year	1,019	(10,157)
Current assets	43,103	50,508
Non-current assets	11,293	9,147
Current liabilities	(37,092)	(34,901)
Non-current liabilities	(1,563)	(1,411)
Net cash flows used in from operating activities	(2,951)	(1,504)
Net decrease in cash and cash equivalents	(2,951)	(1,504)

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52. PRINCIPAL SUBSIDIARIES (continued)

Non-wholly owned subsidiaries that have material non-controlling interests (continued)

	2020 HK\$'000	2019 HK\$'000
Zhongshan Morning Star Villa Housing and Real Estate Development Limited		
Total revenue	1,498	1,687
Total expenses	(1,614)	(4,102)
Loss for the year	(116)	(2,415)
Total comprehensive income for the year	(1,752)	(1,831)
Current assets	73,003	63,839
Non-current assets	13,192	12,958
Current liabilities	(36,671)	(29,900)
Non-current liabilities	(3,298)	(3,075)
Net cash flows generated from/(used in) operating activities	790	(105)
Net increase/(decrease) in cash and cash equivalents	790	(105)
Zhongshan Morning Star Villa Club Co., Ltd.		
Total revenue	272	1,848
Total expenses	(1,269)	(16,207)
Loss for the year	(997)	(14,359)
Total comprehensive loss for the year	(997)	(14,359)
Current assets	402	522
Non-current assets	–	–
Current liabilities	(49,790)	(46,245)
Non-current liabilities	–	–
Net cash flows (used in)/generated from operating activities	(112)	160
Net (decrease)/increase in cash and cash equivalents	(112)	160

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52. PRINCIPAL SUBSIDIARIES (continued)

Non-wholly owned subsidiaries that have material non-controlling interests (continued)

	2020 HK\$'000	2019 HK\$'000
Hengqin Germany City Investment (Macau) Limited and its subsidiary		
Total revenue	38,266	8,847
Total expenses	(36,858)	(30,664)
Loss for the year	1,408	(21,817)
Total comprehensive loss for the year	1,408	(21,817)
Current assets	684,146	322,472
Non-current assets	791,823	481,336
Current liabilities	(1,434,025)	(718,072)
Non-current liabilities	(85,582)	(126,568)
Net cash flows generated from operating activities	203,137	72,585
Net cash flows used in investing activities	(331,202)	(165,889)
Net cash flows generated from financing activities	57,196	110,579
Net (decrease)/increase in cash and cash equivalents	(70,869)	17,275

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53. FINANCIAL INSTRUMENTS BY CATEGORY

The financial assets and financial liabilities of the Group can be categorised as follows:

	Financial assets at amortised cost HK\$'000
Financial assets	
31 December 2020	
Trade receivables	737
Other receivables	113,806
Pledged bank balances	1,056
Restricted bank balance	255,835
Cash and cash equivalents	82,839
	454,273
Financial assets	
31 December 2019	
Trade receivables	3,586
Other receivables	35,898
Pledged bank balances	989
Restricted bank balance	35,740
Cash and cash equivalents	56,129
	132,342

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53. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

	Financial liabilities at amortised cost
	HK\$'000
Financial liabilities	
31 December 2020	
Trade payables, other payables and accruals	835,756
Amount due to a director	35,410
Amount due to non-controlling interest	64,217
Promissory note payable	107,427
Loans and borrowings	1,787,274
Lease liabilities	30
	2,830,114
Financial liabilities	
31 December 2019	
Trade payables, other payables and accruals	199,835
Amount due to a director	–
Amount due to non-controlling interest	164,217
Promissory note payable	–
Loans and borrowings	919,916
Lease liabilities	1,729
	1,285,697

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

54. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial instruments include trade and other receivables, pledged bank balances, restricted bank balances, cash and cash equivalents, trade payables, other payables and accruals, amount due to non-controlling interest, amount due to a director, promissory note payable, lease liabilities and loans and borrowings.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, price risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

The Group's interest rate risk arises primarily from portions of the Group's bank deposits and loans and borrowings which are carried at floating interest rates.

The Group does not use financial derivatives to hedge against the interest rate risk. However, the interest rate profile of the Group's net borrowings (being loans and borrowings less bank deposits) is closely monitored by management.

At 31 December 2020, it is estimated that a general increase/decrease of 1% in interest rates, with all other variables held constant, would increase/decrease the Group's loss before tax and equity by approximately HK\$868,000 (2019: HK\$512,000).

The sensitivity analysis above has been determined assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to the exposure to interest rate risk for the non-derivative financial liabilities in existence at that date. The 1% increase/decrease represents management's assessment of a reasonably possible change in interest rates over the period until the next annual reporting date. The analysis is performed on the same basis for 2019.

Foreign currency risk

The Group has certain foreign currency monetary assets and liabilities and was exposed to foreign exchange risk rising from various kinds of currency exposures, mainly comprising United States Dollars ("USD") and Hong Kong dollars ("HK\$"). The Group monitors foreign exchange exposure and would consider hedging significant foreign currency exposure should the need arise.

The sensitivity analysis below has been determined based on the exposure to foreign currency rates and includes only foreign currency denominated monetary items and adjusted their transaction at the year end for a 5% fluctuation in foreign currency rates. As at 31 December 2020, if 5% (2019: 5%) weakening/strengthening of RMB against USD and HK\$, the Group's loss before tax would decrease/increase by approximately RMB34,535,000, equivalent to HK\$41,045,000 (2019: decrease/increase by approximately RMB18,843,000, equivalent to HK\$21,000,000).

Price risk

The Group is not exposed to equity security price risk as no equity securities were held by the Group at the end of the reporting period.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

54. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk

The Group is exposed to credit risk and the Group's maximum exposure to credit risk in relation to financial assets is the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition, having considered available reasonable and supportive forwarding-looking information. Especially the following indicators are incorporated:

- internal credit rating;
- external credit rating;
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the customer's ability to meet its obligations;
- actual or expected significant changes in the operating results of the debtor/customer;
- significant changes in the expected performance and behaviour of the customer, including changes in the payment status of customer in the Group and changes in the operating results of the customer.

(i) TRADE RECEIVABLES

The credit quality of the debtors is assessed based on their financial position, past experience and other factors. The Group has policies in place to ensure credit terms are granted to reliable debtors.

The allowance on trade receivables is analysed as follows:

	2020 HK\$'000	2019 HK\$'000
Allowance made for trade receivables		
— based on expected credit losses methodology (<i>note a</i>)	78,324	71,280
— additional allowance made on existing hotel operating right holder (<i>note b</i>)	13,549	15,681
Total loss allowance made for trade receivables	91,873	86,961

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

54. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

(i) TRADE RECEIVABLES (continued)

Notes:

- (a) The Group applies the simplified approach to provide for expected credit losses for trade receivables prescribed by HKFRS 9, which permits the use of the lifetime expected loss provision for all trade receivables.

As at 31 December 2020, the loss allowance for trade receivables was determined as follows:

31 December 2020

	Receivables aged (based on invoice date)				Total
	0–30 days	31–90 days	91–360 days	more than 360 days	
Expected loss rate	0%	0%	0%	100.0%	
Gross carrying amount (HK\$'000)	1,351	3,450	9,485	78,324	92,610
Loss allowance (HK\$'000)	–	–	–	78,324	78,324

31 December 2019

	Receivables aged (based on invoice date)				Total
	0–30 days	31–90 days	91–360 days	more than 360 days	
Expected loss rate	0%	0%	0%	96.0%	
Gross carrying amount (HK\$'000)	4,644	2,117	9,528	74,258	90,547
Loss allowance (HK\$'000)	–	–	–	71,280	71,280

The above expected credit losses also incorporated forward looking information.

- (b) As at 31 December 2020, the Group had receivable amounted to RMB11,400,000 (equivalent to HK\$13,549,000) from the existing hotel operating right holder. The hotel operating right holder has been facing financial difficulties and is unable to make settlement of receivable regardless requests and demands made the Group. As the settlement of receivable from the hotel operating right holder cannot be ascertained with reasonable certainty, management of the Group considers it appropriate to recognise impairment loss in full on the receivable amounted to HK\$13,549,000 (2019: HK\$15,681,000).

As at 31 December 2020, the Group had a concentration of credit risk given that the top 2 customers account for 99% (2019: 93%) of the Group's total year end gross trade receivables and allowance for trade receivables amounted to HK\$91,873,000 (2019: HK\$86,961,000), representing approximately 99% (2019: 96%) of the gross trade receivables was made.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

54. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

(ii) OTHER RECEIVABLES

The Group uses four categories for those receivables which reflect their credit risk and how the loss provision is determined for each of those categories. These internal credit risk ratings are aligned to external credit ratings.

A summary of the assumptions underpinning the Group's expected credit loss model is as follows:

Category	Group's definition of categories	Basis for recognition of expected credit loss provision
Performing	Customers have a low risk of default and a strong capacity to meet contractual cash flows	12 months expected losses. Where the expected lifetime of an asset is less than 12 months, expected losses are measured at its expected lifetime
Underperforming	Receivables for which there is a significant increase in credit risk; as significant increase in credit risk is presumed if interest and/or principal repayments are 30 days past due	Lifetime expected losses
Non-performing	Interest and/or principal repayments are 60 days past due	Lifetime expected losses
Write-off	Interest and/or principal repayments are 120 days past due and there is no reasonable expectation of recovery	Asset is written off

The Group accounts for its credit risk by appropriately providing for expected credit losses on a timely basis. For other receivables, management made periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records and past experience. In calculating the expected credit loss rates, the Group considers historical loss rates for the other of receivables and adjusts for forward looking macroeconomic data.

As at 31 December 2020, the internal credit rating of other receivables is performing. The Group has assessed that the expected credit loss rate for these receivables is immaterial under 12 months expected losses method. Thus no loss allowance on other receivables was recognised.

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

54. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

(iii) CASH AT BANK AND BANK DEPOSITS

The table below shows the details of bank deposit balances maintained at the end of the reporting period:

	Rating	2020 HK\$'000	2019 HK\$'000
Pledged bank deposits		1,056	989
Restricted bank deposits		255,835	35,740
Bank balances		82,646	55,998
Total bank deposits	Baa3–Aa2	339,537	92,727

The rating represents long-term credit rating provided by Moody's, an internationally recognised credit rating agency. A rating within the "A" category is judged to be upper-medium grade and are subject to low credit risk under the rating regime of Moody's. Given that significant portion of the bank deposits are placed with banks that are independently rated with high credit rating with no default history in past years, management of the Group considers that the credit risk on the bank balances and bank deposits is limited.

Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

The maturity profile of financial assets and financial liabilities of the Group's continuing operations as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

	2020					Carrying amount HK\$'000
	On demand HK\$'000	Less than 3 months HK\$'000	3 to 12 months HK\$'000	1 to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	
Non-derivative financial assets						
Trade receivables	737	–	–	–	737	737
Other receivables	113,806	–	–	–	113,806	113,806
Pledged bank balances	–	–	–	1,056	1,056	1,056
Restricted bank balances	255,835	–	–	–	255,835	255,835
Cash and cash equivalents	82,839	–	–	–	82,839	82,839
	453,217	–	–	1,056	454,273	454,273

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

54. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

	2020					Carrying amount HK\$'000
	On demand HK\$'000	Less than 3 months HK\$'000	3 to 12 months HK\$'000	1 to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	
Non-derivative financial liabilities						
Trade payables, other payables and accruals	835,756	–	–	–	835,756	835,756
Amount due to non-controlling interest	64,217	–	–	–	64,217	64,217
Amount due to a director	–	114	3,595	39,680	43,389	35,410
Promissory note payable	–	–	–	137,922	137,922	107,427
Loans and borrowings	–	55,352	423,285	1,613,341	2,091,978	1,787,274
Lease liabilities	–	–	30	–	30	30
	899,973	55,466	426,910	1,790,943	3,173,292	2,830,114

	2019					Carrying amount HK\$'000
	On demand HK\$'000	Less than 3 months HK\$'000	3 to 12 months HK\$'000	1 to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	
Non-derivative financial assets						
Trade receivables	3,586	–	–	–	3,586	3,586
Other receivables	35,898	–	–	–	35,898	35,898
Pledged bank balances	–	–	–	989	989	989
Restricted bank balances	35,740	–	–	–	35,740	35,740
Cash and cash equivalents	56,129	–	–	–	56,129	56,129
	131,353	–	–	989	132,342	132,342

	2019					Carrying amount HK\$'000
	On demand HK\$'000	Less than 3 months HK\$'000	3 to 12 months HK\$'000	1 to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	
Non-derivative financial liabilities						
Trade payables, other payables and accruals	199,835	–	–	–	199,835	199,835
Amount due to non-controlling interest	164,217	–	–	–	164,217	164,217
Promissory note payable	–	–	–	–	–	–
Loans and borrowings	–	50,791	395,368	606,419	1,052,578	919,916
Lease liabilities	–	269	705	848	1,822	1,729
	364,052	51,060	396,073	607,267	1,418,452	1,285,697

Notes to Consolidated Financial Statements

For the year ended 31 December 2020

55. FAIR VALUE OF FINANCIAL INSTRUMENTS

(a) Fair value of financial assets and financial liabilities that are not measured at fair value (but fair value disclosures are required)

The directors consider that the carrying amounts of financial assets and financial liabilities at amortised cost in the consolidated financial statements approximate their fair values.

The fair values, which are included in Level 3 categories, have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflect the credit risk of counterparties.

(b) Reconciliation of Level 3 fair value measurement

Reconciliation of Level 3 fair value measurement is not presented as the Group had no financial assets or financial liabilities that are measured at fair value at end of the reporting period.

56. CAPITAL RISK MANAGEMENT

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders, raise new debts or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2020 and 31 December 2019.

57. DIVIDEND

No dividend was paid or proposed for the year ended 31 December 2020, nor had any dividend been proposed since the end of the reporting period (31 December 2019: Nil).

58. APPROVAL OF FINANCIAL STATEMENTS

The consolidated financial statements on pages 48 to 133 were approved and authorised for issue by the board of directors on 18 March 2021.

Schedule of Major Properties

As at 31 December 2020

COMPLETED PROPERTIES HELD FOR SALE

Name/location	Use	GFA for sale (sq.m.) (ii)	Ownership interest (%) (iv)
Morning Star Plaza Qing Miao Di Hou Shan Guan Li Qu Xi Qu Zhongshan Guangdong PRC	Residential/Commercial	2,106	55

PROPERTIES HELD FOR SALE UNDER DEVELOPMENT/UNDER DEVELOPMENT

Name/location	Use	Site area (sq.m.)	Expected completion dates (ii)	GFA for sale (sq.m.) (ii)	Other GFA (sq.m.) (iii)	Completed GFA for sale (sq.m.)	Completed Other GFA (sq.m.)	Ownership interest (%) (iv)
Morning Star Villa (i) Mu He Path Gangkouzheng Zhongshan City Guangdong PRC	Residential/Commercial	151,675	-	-	-	-	-	55
German City Hengqin New District Zhuhai City Guangdong Province PRC	Research/Development	60,340	4th quarter of 2021	49,999	95,177	-	-	70
Fuyuan Junting Ande Zhen Pidu District Chengdu City Shichuan Province PRC	Residential/Commercial	56,707	Phase 1: 4th quarter of 2021; Phase 2: 2023	85,102	35,398	-	-	100
Fuyuan Square Jianfeng Nanzhufang Dai Dao Dong Ce Jingan Zhen Doumen District Zhuhai City Guangdong PRC	Commercial	48,653	2022	61,654	135,737	-	-	100

(i) the Group has the relevant land use rights certificates, but has not obtained the requisite construction approval from relevant governmental authorities.

(ii) "GFA for sale" and "Expected completion dates" are derived from the Group's internal records and estimates.

(iii) "Other GFA" mainly comprises areas not held for sale.

(iv) "Ownership interest" is based on the Group's effective ownership interest in the respective project companies.

Five-Year Financial Summary

The following summary of the published results and of the assets and liabilities of the Group for the last five financial years is set out below:

RESULTS

	Year ended 31 December				
	2020 HK\$'000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
CONTINUING OPERATIONS					
REVENUE	22,360	34,466	18,086	30,785	88,535
LOSS BEFORE TAX	(216,593)	(233,773)	(133,846)	(35,766)	(464,917)
INCOME TAX (EXPENSE)/CREDIT	(162)	12,434	(2,334)	(331)	70,294
LOSS FOR THE YEAR FROM CONTINUING OPERATIONS	(216,755)	(221,339)	(136,180)	(36,097)	(394,623)
DISCONTINUED OPERATIONS					
Profit/(loss) for the year from disposed subsidiaries	–	–	–	16,340	(5,782)
LOSS FOR THE YEAR	(216,755)	(221,339)	(136,180)	(19,757)	(400,405)
ATTRIBUTABLE TO:					
EQUITY HOLDERS OF THE COMPANY	(217,714)	(202,376)	(122,400)	(19,770)	(398,898)
NON-CONTROLLING INTERESTS	959	(18,963)	(13,780)	13	(1,507)
	(216,755)	(221,339)	(136,180)	(19,757)	(400,405)

Five-Year Financial Summary

ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

	As at 31 December				
	2020 HK\$'000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
ASSETS AND LIABILITIES					
NON-CURRENT ASSETS	1,851,243	862,032	1,072,671	546,446	547,269
CURRENT ASSETS	2,159,710	914,024	448,593	318,218	156,214
ASSETS ATTRIBUTABLE TO DISPOSED SUBSIDIARIES	–	–	–	–	6,218
CURRENT LIABILITIES	(2,101,821)	(788,194)	(276,429)	(28,932)	(117,444)
NON-CURRENT LIABILITIES	(1,701,665)	(593,544)	(619,121)	(118,504)	(35,253)
LIABILITIES ATTRIBUTABLE TO DISPOSED SUBSIDIARIES	–	–	–	–	(17,839)
NET ASSETS	207,467	394,318	625,714	717,228	539,165
ATTRIBUTABLE TO:					
EQUITY HOLDERS OF THE COMPANY	152,739	342,423	553,723	654,395	479,868
NON-CONTROLLING INTERESTS	54,728	51,895	71,991	62,833	59,297
TOTAL EQUITY	207,467	394,318	625,714	717,228	539,165